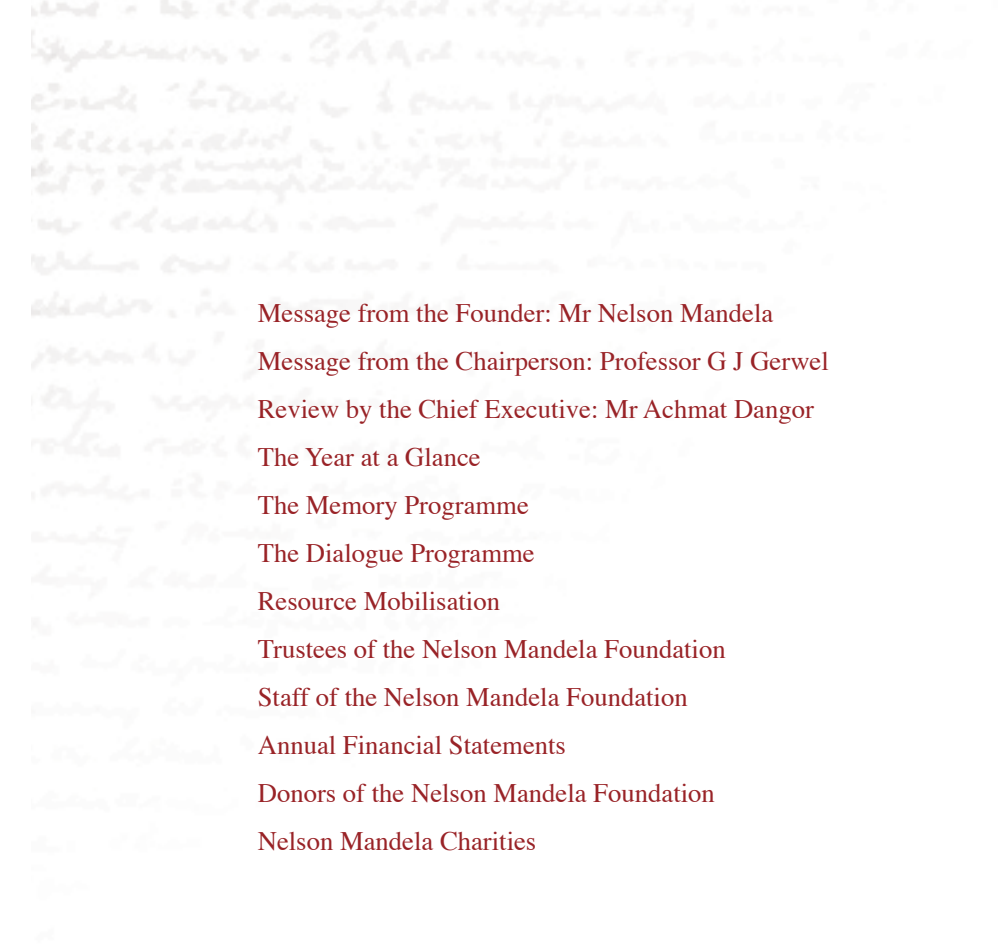




NELSON
MANDELA
FOUNDATION

CENTRE OF MEMORY & DIALOGUE - ANNUAL REPORT

MARCH 2008 - FEBRUARY 2009



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MESSAGE FROM THE FOUNDER

MR NELSON MANDELA



MESSAGE FROM
THE FOUNDER
**MR NELSON
MANDELA**

My message in this space last year spoke about the long journey we have travelled in 89 years. Now it has moved on to 90 years and the journey is far from over. So much still needs to be done; peace and reconciliation is needed everywhere, the struggle for social justice, against hunger and poverty, continues. Our work is not yet done.

It is gratifying therefore to observe the progress that our charities, the Nelson Mandela Foundation, the Nelson Mandela Children's Fund and the Mandela Rhodes Foundation have made towards implementing our request, upon our retirement in 2004, that they carry on this work.

Our Foundation has over the past year worked hard to make available to the world the history of our generation's struggle for freedom and the

lessons we learned. It also strived to promote dialogue within communities around issues that affect them critically. As we have said before, it is important for people to have a safe space to talk to each other, especially when there is a clash of ideology, culture or race.

We feel at ease in our retirement to see my charities work closely with each other and at the manner in which they co-ordinate with the State and other institutions that share a commitment to drawing on the lessons of our history in order to shape the future.

Mr Nelson Mandela

Founder of the Nelson Mandela Foundation

**'SO MUCH STILL NEEDS TO BE DONE;
PEACE AND RECONCILIATION IS NEEDED EVERYWHERE,
THE STRUGGLE FOR SOCIAL JUSTICE,
AGAINST HUNGER AND POVERTY, CONTINUES.'**



MESSAGE FROM
PROFESSOR GJ GERWEL
CHAIRPERSON OF THE
BOARD OF TRUSTEES

‘ASSEMBLING AND ARCHIVING NELSON MANDELA’S LEGACY, AS WELL AS PROMOTING DIALOGUE AROUND ITS MEANING, IS A COMPLEX TASK. THIS REQUIRES NOT ONLY FINANCIAL AND HUMAN RESOURCES, BUT ALSO “ORGANISATIONAL WISDOM”.’

As we end the second year of the Nelson Mandela Foundation’s five-year transitional plan, it is a pleasure to report significant progress towards establishing the **Nelson Mandela Centre of Memory and Dialogue** as a world class facility. Assembling and archiving Nelson Mandela’s legacy, as well as promoting dialogue around its meaning, is a complex task. This requires not only financial and human resources, but also “organisational wisdom”. The **Nelson Mandela Centre of Memory and Dialogue** is rapidly acquiring the skills and insights it needs to do justice to this task.

In addition to vigorously pursuing its core work of archiving and digitising historic material in its possession, the Memory Programme played a broader role, promoting closer collaboration between various archival institutions, and generally helping to expand access to the records that depict our country’s rich history. Truly noteworthy was the voluntary gesture by the Brentthurst Library to return into State custody valuable Rivonia

Trial documents. The Nelson Mandela Centre of Memory and Dialogue played a significant facilitative role in the process. It is hoped that Brentthurst’s action will set a precedent whereby other such national treasures now in private hands are handed back to the National Archives.

The Dialogue Programme also broke new ground. Using ‘social cohesion’ as the framework, a series of community level discussions, focusing on AIDS and on xenophobia, took place. The latter especially, occurring in the aftermath of tragic attacks on foreign nationals resident in our country, proved both timely and insightful. The flagship dialogue event, the *Sixth Nelson Mandela Annual Lecture*, presented by Liberian President, Ellen Johnson-Sirleaf, once more lived up to the high standards set by previous speakers. President Johnson-Sirleaf forthrightly addressed Africa’s challenges and opportunities, stressing the importance of transparent and accountable government.

All of this took place in the year that our Founder, Nelson Mandela turned 90. There was an outpouring of affection, as people all over the world celebrated the ninth decade of a truly remarkable life. The accolades paid to him were much deserved, though they presented the Foundation as a whole and the Founder's Office in particular, with joyous yet daunting challenges. Close to a quarter of a million messages were received, the majority simply wishing him well. They of course included a remarkable number of requests for Mr Mandela to intervene in crises around the world. All of this required careful, often sensitive, management.

Although demands on Mr Mandela have since settled down to their 'normal' hectic pace, it is appropriate to remind ourselves and people everywhere of his words when he spoke at a celebratory concert in London in June 2008:

“As we celebrate, let us remind ourselves that our work is far from complete. Where there is poverty and sickness ... where human beings are

being oppressed, there is more work to be done ... We say tonight, after nearly 90 years of life, it is time for new hands to lift the burdens. It is in your hands now. I thank you.”

For the Nelson Mandela Foundation, and at its core the **Nelson Mandela Centre of Memory and Dialogue**, along with its sister organisations (the Nelson Mandela Children's Fund and the Mandela Rhodes Foundation) the challenge in the years ahead is to focus on providing effective institutional platforms for the Founder's humanitarian legacy. His example and values of integrity, selflessness and inclusivity will continue to be our guide.

I wish to thank our donors for having assisted the Foundation as it strives towards attaining financial sustainability. As will be seen from the annual financial statements, good progress has been made, but much still needs to be done. We know that you will continue to support us in the years ahead. Thanks also to my fellow board members,

for their dedication and diligence in the way they have discharged their governance duties. A special thanks to Dr Nthato Motlana who passed away in December 2008. We will miss his friendship, his insights and his commitment to the work of the Foundation. To the staff, a word of gratitude for all the hard work, the long hours and the way they have dealt with very complex issues.

Finally, I would like to repeat the reassurance we gave our Founder last year. You can indeed enjoy your retirement. Your continuing work is in the good hands of your Foundation and its sister organisations.

Professor GJ Gerwel

Chairperson of the Board of Trustees





REVIEW BY
MR A E DANGOR
CHIEF EXECUTIVE
OF THE FOUNDATION

**‘THE NELSON
MANDELA
FOUNDATION
ASPIRES TO CREATE
A WORLD CLASS
INSTITUTIONAL
PLATFORM FOR
AN IMPORTANT
ASPECT OF NELSON
MANDELA’S LEGACY:
PROMOTING A JUST
SOCIETY THROUGH
MEMORY AND
DIALOGUE.’**

Our Chairperson has in his message accurately highlighted the key challenge that the Nelson Mandela Foundation and its sister organisations will face going into the future: **providing effective institutional platforms for the Founder’s humanitarian legacy.**

To ‘construct’ this platform from the Foundation’s side, its **Nelson Mandela Centre of Memory and Dialogue** has focused significant energy and resources on the core areas of its work. This despite extraordinary demands on its capacity during Nelson Mandela’s 90th birthday.

The MEMORY Programme continued to archive and digitise documents bequeathed to it by the Founder. In keeping with our intention to facilitate access to the Mandela Archive, rather than seek its physical ownership, the Programme actively promoted its preservation and use by also archiving and copying collections held elsewhere.

This legacy was also made available through a range of exhibitions that travelled abroad or were housed within other South African institutions

such as the Apartheid Museum and the Nelson Mandela Museum that launched the *Dear Mr Mandela, Dear Mrs Parks* exhibition in Qunu in July 2008.

‘Memory’ and archival advocacy work was extended. It should be noted that archiving, an often misunderstood and under-resourced function, is going to be vital in South Africa’s efforts to record its history transparently and objectively. The Programme participated in the establishment of a Freedom of Information network; helped resuscitate the South African Society of Archivists; worked with the University of Cape Town to create an Archival Platform; and convened a consultative forum of institutions with a stake in the scattered Mandela archives. As mentioned by our Chairperson, it played a key role in discussions that led to the return of Rivonia Trial documents to the National Archives.

The DIALOGUE programme successfully started to shift its focus from ‘summit’ discussions to community dialogues. Using the Community Capacity Enhancement (CCE) methodology

pioneered by the United Nations Development Programme, these 'community conversations' try to support people as they grapple with critical social issues they are directly affected by.

HIV prevention dialogues took place in 12 localities throughout the country. Trained facilitators elicit stories around the obstacles young people especially face in responding to this silent and insidious disease, fostering trust and openness between different stakeholders, including parents, learners and educators, local councillors and traditional leaders. The intention is to help create an atmosphere where 'taboo' subjects can be discussed within existing community forums. The facilitators, supported by the Foundation's Dialogue Programme, do follow up work and where necessary, initiate follow up dialogues. A start was made in initiating similar dialogues around xenophobia. This will lead to a multiple year xenophobia dialogue programme around the country.

The Nelson Mandela Annual Lecture remains the programme's flagship event. The 2008 Lecture

took place in Kliptown, Soweto, at the historic site where the Freedom Charter was adopted in 1955. The event was attended by more than a thousand people and broadcast live across Africa by the South African Broadcasting Corporation. The guest speaker, President Ellen Johnson-Sirleaf interacted with young people, women and business leaders. President Johnson-Sirleaf added significantly to the impact made by previous speakers and to the Lecture's prestige.

PUBLICATIONS: The Foundation's publications continued to grow in ambition and scale. New material and new audiences are being targeted. Two new books were released in July 2008: *Nelson Mandela, The Authorised Comic Book* (Umlando Wezithombe/Jonathan Ball) a graphic representation of Mr Mandela's life and times; and *Hunger for Freedom, The Story of Food in the Life of Nelson Mandela* (Jacana) done in partnership with author Anna Trapido is a unique exploration of personal and public history.

The Dialogue Programme produced a booklet on the use of the CCE methodology in empowering

communities to identify and deal with their everyday challenges and prejudices such as xenophobia.

RESOURCES: Due to the generosity of our donors, the Foundation made solid progress towards the goal of securing a sustainable financial base. The Sustainability Fund grew by R50 million during this financial year and now stands at just over R100 million – 25% of the targeted amount. Funding was also secured to meet programme needs up to the end of the financial year ending February 2011. As Professor Gerwel has said, we are grateful for the support we have received and committed to building lasting partnerships with our donors.

INTO THE FUTURE: The Nelson Mandela Foundation aspires to create a world class institutional platform for an important aspect of Nelson Mandela's legacy: promoting a just society through memory and dialogue. The **Nelson Mandela Centre of Memory and Dialogue** will be the primary vehicle for this goal. Simultaneously, we will, through the Founder's

Office, continue to manage Mr Mandela's office in a transparent and sensitive manner, balancing his wish to make his retirement a reality without being isolated.

Over the past two years we have made good progress towards achieving the strategic goals set out in the five year plan approved in February 2007. This is the organisational framework for our aspirations. In the years ahead the Foundation will continue to work closely with partners, including our sister organisations, fellow memory institutions, the State, our donor partners, the growing number of scholars and researchers accessing our archives and the many community structures that host the community dialogue series in order to promote our Founder's legacy objectively and with the integrity that befits his stature.

Achmat Dangor
Chief Executive

THE YEAR AT A GLANCE

- The Nelson Mandela Foundation received a quarter of a million messages – celebratory as well as requests for political intervention – commemorating Mr Mandela’s 90th birthday.
- A partnership with the Department of Education saw the birthday marked by a nationwide schools legacy competition.
- The web-based Mandela Portal was inaugurated, with users visiting over 75 000 page views a month.
- An estimated 6 000 people visited a Nelson Mandela exhibition at the Apartheid Museum, created in partnership with the Nelson Mandela Centre of Memory and Dialogue.
- Five smaller-scale exhibitions travelled nationally.
- 50 Community Dialogues took place throughout the country.
- Several years of advocacy bore fruit when Rivonia Trial prosecution records, long in private custody, were returned to the State.
- Five publications, including two books were released.
- Two documentaries were produced, one of which was broadcast by the BBC.
- 1 000 people attended the Nelson Mandela Annual Lecture, addressed by President Johnson-Sirleaf, at an historic site in Kliptown, Soweto.
- The Lecture was broadcast live to several countries.
- President Johnson-Sirleaf’s meeting with women leaders inspired a visit by a high profile delegation to Liberia.
- Programme funding for the Foundation’s core work, the Nelson Mandela Centre of Memory and Dialogue, was secured with contributions from the Coca-Cola Foundation and the Friends of the Nelson Mandela Foundation in the main. Other major donors are listed on pages 114 to 115 of this report.
- The Foundation’s Sustainability Fund grew by 117% from R51 760 578 as at the 2007-08 year end to R112 521 332 at the end of the 2008-09 financial year.

THE YEAR AT A GLANCE





MEMORY PROGRAMME



Some of Nelson Mandela's archival records held in the Centre of Memory and Dialogue

1. Overview

In terms of the Foundation's five year (2007-2011) strategic plan, the 2008-09 report period was to be dedicated to the institutionalisation of the Nelson Mandela Centre of Memory and Dialogue (sometimes referred to as the Centre). For the Memory Programme, this meant an unremitting focus on ensuring delivery of a full range of programme functionalities at the same time as effecting the necessary structural and process changes to support delivery. This had to be accomplished during Nelson Mandela's 90th birthday year.

In the implementation of a developed programme to celebrate and reflect on Mr Mandela's 90th birthday, the Memory Programme deployed resources in a number of critical areas:

- Media liaison: One staff member dedicated 50% of her time to supporting the Chief Executive's office in this area in order to ensure adequate capacity in dealing with intense media attention.

- Correspondence: In February 2008 the routine correspondence function was transferred to the Programme.
- Research: Institutions around the world marked Mr Mandela's birthday through publications, exhibitions and special events to which the Programme provided support.
- Fundraising: The 90th year was used by the Foundation to sustain a focused fundraising drive in support of its Sustainability Fund. Programme staff assisted with a number of special events.

Despite the special attention given to Mr Mandela's birthday celebrations, the Memory Programme was able to meet its delivery targets. As this Report demonstrates, high output levels were ensured across the full range of Memory functions. Critically, in the final quarter of the report period, all information and communications systems were placed under a single manager positioned within the Memory Programme. This will constitute a primary driver of higher level institutionalisation of the memory functions.

An equally critical dimension of institutionalisation is that of physical space – ultimately the Nelson Mandela Centre of Memory and Dialogue must ensure both a secure physical home for archival collections and a dynamic (and public) user interface space. The first steps were taken in preparation for a refurbishment of the Foundation's building to convert it into a customised space for the Centre. The Board also approved a Memorandum of Understanding with the Museum of African Art in New York, enabling the exploration of window opportunities for the Nelson Mandela Centre of Memory and Dialogue in the Museum's new building. By a 'window' is meant a discrete physical space showcasing the Nelson Mandela Centre of Memory and Dialogue and providing high levels of public access.

2. Advocacy

The Memory Programme is committed to securing a dialogue component to all its work. This is regarded as a key value, rooted in Mr Mandela's legacy. More practically, success for the Programme hinges on broad collaborative

endeavour and close articulation with the Dialogue Programme. In the 2008-09 report period, the latter was provided with memory support expertise in conceptualising and planning its Promise of Leadership and Xenophobia Dialogues projects.

Numerous informal dialogues were conducted during 2008-09 with stakeholder institutions. New working relationships were established, while those already in place were expanded and enhanced. A strong element of advocacy informed these dialogues. Worth naming specifically are the following:

- The Programme worked closely with the University of Cape Town in conceptualising, securing funding for, and launching the joint Archival Platform project. This project is designed to create a virtual information and dialogue space for South Africa's memory sectors.
- The Programme participated in processes aimed at establishing a network of Freedom of Information organisations in South Africa.
- The Programme contributed to endeavours

to resuscitate the South African Society of Archivists.

Several important advocacy interventions were undertaken:

- For over a decade, the Brenthurst Library has had custody of a collection of Rivonia Trial prosecution records. Strong lobbying by the Foundation and co-operation with stakeholder institutions led to this invaluable collection of public records being donated to the State by the Oppenheimer family. The handover ceremony was hosted by the Foundation in November 2008 with Mr Mandela in attendance.



Mr Nicky Oppenheimer hands over Rivonia Trial Records to Minister Pallo Jordan

- The Foundation partnered with the South African History Archive in contributing both written and oral comment on the new Protection of Information Bill.
- The Foundation was invited to provide a written briefing to the Minister of Justice's adviser in relation to the Truth and Reconciliation Commission archive.

Five formal dialogue forums were convened by the Programme:

- In March 2008, in collaboration with the Embassy of Sweden, the Foundation organised a reunion of survivors of the three trials in which Mr Mandela was a co-accused: the 1952

Defiance Campaign Trial, the 1956 Treason Trial, and the 1963 Rivonia Trial. The survivors participated in a dialogue forum exploring the role of international solidarity in the struggles against apartheid.

- The Foundation partnered with the national Department of Education and the Sisulu family in a national schools competition to mark the 90th birthdays of Mr Mandela and Ms Albertina Sisulu.
- In June 2008 the Programme convened a dialogue forum at the Cape Town Book Fair on the role of biography in understanding the past.
- In November 2008, at the launch of an exhibition, the Programme hosted a panel discussion on the



Reunion of former political trialists

work of cartoonist Zapiro and the broader societal significance of political cartoon work.

- Also in November, the Programme convened a Consultative Forum for memory institutions with a stake in the Mandela Archive. Over 20 institutions participated in what is designed to become an annual opportunity for the Programme to consult on its work with a critical grouping of stakeholders.

3. Assembling the Archive

Unlike most conventional archives, the Nelson Mandela Centre of Memory and Dialogue is not defined by the custody of physical collections (although it has substantial and growing collections). The Mandela Archive is infinite, fragmentary, and scattered both geographically and institutionally. It is neither the intention of the Centre, nor its mandate, to bring all these materials into a single physical collection. The imperative is to document this vast resource, facilitate access to it, and promote its preservation and use.

The most important tool in achieving this



Handover of Rivonia Trial records and *Long Walk to Freedom* taped conversations. Standing from left to right: Mr Ahmed Kathrada, Mr Arthur Chaskalson, Mr George Bizos and Mr Denis Goldberg. Seated from left to right: Mr Richard Stengel, Mr Nelson Mandela and Minister Pallo Jordan.

objective is web-based technology. The Centre has conceptualised a multi-layered virtual archive (portal) accessible through the Foundation's website (www.nelsonmandela.org). In 2008 the architecture of this portal was designed, with the following key design elements defining its shape:

- databases providing dense description of materials;
- linkages to actual materials, to other sites and to different layers within the site;

- digitised materials, from hard copy to moving images; and
- a surface layer of stories and information.

Through the report period each of these elements received sustained attention, content was web-enabled and tested within the new configuration, and the content base of each of the portal's building blocks was expanded significantly. Existing databases (Mandela materials, speeches, gifts and awards, resource centre material, tributes, quotations, and bibliography of written publications) were upgraded, updated and expanded. A new bibliography of audiovisual publications was completed and will be web-enabled in 2009. In the last quarter, a more user-friendly interface was introduced for the databases. Existing linkages were reviewed and a preliminary expansion undertaken. A digitisation programme was conceptualised and three pilots undertaken. Digitised hard copy documents were introduced on a modest scale accompanied by stories from the archives. A selection of film clips was web-enabled. The latter will draw on a digitisation

project launched in 2008 aimed at digitising all the Centre's holdings of film. The project will be completed in 2009. A virtual exhibition of anti-apartheid posters was mounted. A Frequently Asked Questions (FAQ) feature was added. A study of international solidarity anti-apartheid archives was completed, the resulting web-based resource planned for uploading in 2009.

Website management received sustained attention in 2008-09. Monthly meetings with the service provider ensured close monitoring and continued enhancement of functionality. A surge in use at the time of Mr Mandela's London birthday concert almost caused the site to crash. Use of the site continued to grow, with an average of 50 000 hits a month in the report period. Cell-phone access to the site was investigated, enabled and piloted.

Critical to success for the portal is its positioning within a well-oiled and integrated ICT programme. Recognition of this led to responsibility for ICT management being formally delegated to the Memory Programme in 2007. During 2008-09

the second phase of the five-year (2007-2011) ICT strategic plan was successfully implemented. The plan is to support both long-term archival and short-term information management needs. A second ICT audit was undertaken by an independent auditor, verifying progress in terms of the strategic plan and identifying areas for attention in 2009. In the last quarter the Information Systems Manager's position was reviewed, and a decision taken to expand the position into that of Information and Communication Systems Manager, thus ensuring organisation-wide integrated oversight of all information and communication functions.

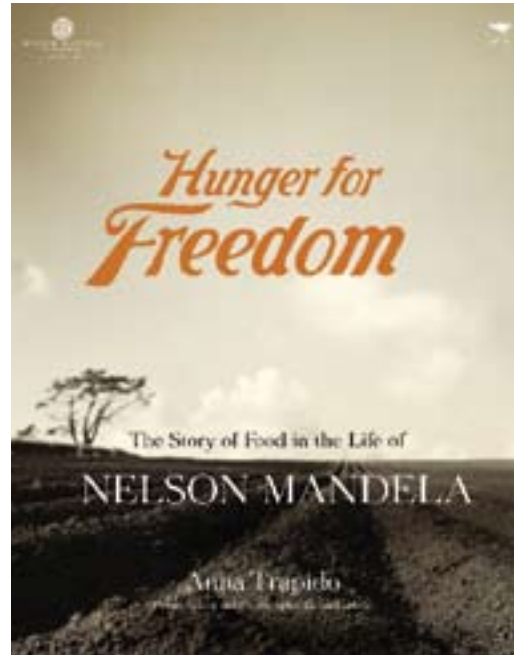
4. Oral History

Three major oral history projects were undertaken in the report period and several collections secured:

- In 2007 the Memory Programme worked closely with the Dialogue Programme on its Madiba Way project, designed to define Mr Mandela's legacy in relation to dialogue. Dozens of interviews were conducted with friends, family and colleagues of Mr Mandela, and a

number of focus group discussions undertaken. In 2008 the sound recordings and transcripts were accessioned by the Memory Programme.

- From July 2007 to July 2008 Giant Media filmed Mr Mandela and conducted numerous interviews for a documentary on Mr Mandela's 90th year.



The Memory Programme provided research support and professional guidance throughout

the project. Hundreds of hours of footage will be accessioned by the Programme in 2009.

- Researcher and author Anna Trapido worked with the Memory Programme on a book *Hunger for Freedom: The Story of Food in the Life of Nelson Mandela*, published in June 2008. All the interviews conducted for the book will be lodged with the Programme.
- While working on his autobiography and authorised biography in the 1990s, Mr Mandela was interviewed numerous times by Richard Stengel and Ahmed Kathrada. The two collections of sound recordings, comprising approximately 70 hours of interviews, were donated to the Nelson Mandela Centre of Memory and Dialogue in November 2008. Work on the digitisation and transcription of the collections is well advanced.
- The Memory Programme launched projects to assist Rica Hodgson (anti-apartheid activist and friend of Mr Mandela) and Christo Brand (former prison warder befriended by Mr Mandela) with the recording and publishing of their life stories. All sound

recordings generated by the projects will be lodged with the Nelson Mandela Centre of Memory and Dialogue.

5. Collections

As explained, the Nelson Mandela Centre of Memory and Dialogue is not primarily a collecting endeavour. Nevertheless, substantial and invaluable collections are being built up: the gift and award collections continued to grow; more Foundation organisational records were added to the archive; a collection of Mr Mandela's prison private papers was donated by the African National Congress; small accessions were received from Maniben Sita and Mark Guthrie; and substantial oral history acquisitions were secured. The focus in 2008-09 was on improving the physical care of collections and undertaking targeted processing interventions.

In relation to physical care:

- A security review of the Foundation's building was completed and a comprehensive upgrading initiated. The upgrading, which addresses access, fire protection and climate control, will be completed in 2009.

- An agreement was reached with Imani Media, in terms of which the Centre's film archive will be housed and managed by Imani. By the end of the report period a substantial part of the archive had been catalogued and transferred to Imani.
- A long-term solution in relation to a physical home for the Nelson Mandela Centre of Memory and Dialogue was identified. It is now planned to refurbish the Foundation's building in order to convert it into a customised space for the Centre.

The following processing-related work was undertaken during the report period:

- The cataloguing of all sound and moving image holdings.
- Listings of all new acquisitions.
- Advanced sorting of photographic resources.
- The gifts collection was re-appraised and all items not appropriate for a permanent collection de-accessioned. The de-accessioning was signed off by Mr Mandela. Most of the de-accessioned materials were donated to the Nelson Mandela Museum in Mthatha.

- Resource centre materials were re-appraised and re-organised.
- Databases and other web-accessible resources were regularly updated.
- A bibliography of audio-visual publications was compiled.
- Appraisal of the British Anti-apartheid Movement duplicate materials was completed. Certain items were acquisitioned, while the rest were donated to the National Library, the South African History Archive and the University of Fort Hare.
- A review of electronic organisational records was undertaken. This led to the bulk saving of significant records accumulations into the organisation's electronic records management system (Hummingbird). Back-filing of organisational records continued.

6. Exhibitions

The Memory Programme continued to generate exhibitions, testing different partnerships, models and audiences. New ground was tested in three important areas:

- For the first time the Nelson Mandela Centre of Memory and Dialogue undertook a large-scale exhibition. This was done in partnership with the Apartheid Museum and the Nelson Mandela Museum in Mthatha. The exhibition *Mandela*, a major retrospective on Mr Mandela's life and times, was launched at the Apartheid Museum in November 2008.
- The Centre tested international environments for the first time. The Memory Programme supported and contributed to a range of exhibitions marking Mr Mandela's 90th birthday outside the country, notably in the United Kingdom, Switzerland, Jamaica and Norway. It partnered with Michigan State University and the Nelson Mandela Museum on the exhibition *Dear Mr Mandela, Dear Mrs Parks*, launched at the Qunu Youth Centre in July 2008. The *Mandela* exhibition is designed for international travel, with several countries already lined up to receive it in 2009.
- The Nelson Mandela Centre of Memory and Dialogue launched its first virtual exhibition,

in partnership with the South African History Archive. This is an exhibition of anti-apartheid posters, marking the 25th anniversary of the founding of the United Democratic Front.

The Centre's existing programme of small-scale travelling exhibitions was grown significantly.

The Centre's first exhibition, *466/64: A Prisoner Working in the Garden*, launched jointly with the National Archives, remained as a permanent feature of the Constitution Hill precinct, located in the Mandela Cell. The Mandela Archives display at the Red Location Museum in Port Elizabeth remained in place.

In partnership with Umlando Wezithombe, the Programme created an exhibition showcasing the publication *Nelson Mandela: The Authorised Comic Book*. This was launched in July 2008 by the Minister of Education at the Department of Education's head office in Pretoria.

Making Peace, a representation of Mr Mandela's



Parenting a Nation Exhibition at the Sixth Annual Lecture in Kliptown

relationship and work with Chief Albert Luthuli, was moved from the University of Fort Hare Library in January 2009 and given to the Nelson Mandela Museum in Mthatha as a permanent travelling asset.

Madiba: Public and Private moved from the Youth and Heritage Centre in Qunu in December 2008, and is now on display at the Albert Luthuli Museum in Groutville.

The exhibition *Parenting A Nation: Walter and Albertina Sisulu*, done in partnership with the Sisulu family and the Walter Sisulu Paediatric Cardiac Centre, was launched at the Foundation in March 2008 by Archbishop Desmond Tutu. It subsequently travelled to the Walter Sisulu Square and the Hector Pieterse Museum in Soweto.

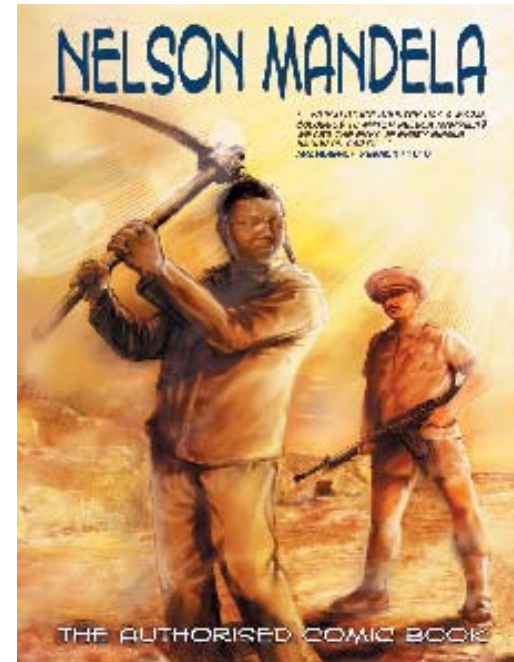
The exhibition *Drawing on Mandela*, a display

of Zapiro's cartoons and drawings, was launched at the Foundation in November 2008.

7. Publications/Documentaries

The Memory Programme was responsible for four Foundation publications in 2008-09:

- *Nelson Mandela: The Authorised Comic Book*, a graphic novel representation of Mr Mandela's



life and times aimed at young readers. Done in partnership with comic publisher Umlando Wezithombe and Jonathan Ball Publishers, the book reached bookshops in July 2008. This publication will be made available in France, the United States and the Netherlands.

- In partnership with author Anna Trapido and Jacana Publishers, the Foundation published the award-winning book *Hunger for Freedom: The Story of Food in the Life of Nelson Mandela* in July 2008. This publication will be made available in Australia.
- The documentary *Nelson Mandela: The Ninetieth Year*. Done in partnership with Giant Media, it was broadcast by the BBC in January 2009.
- In partnership with the Embassy of Sweden, the Foundation published the booklet *Remembering Resistance: Apartheid Trialists in a Swedish-South African Dialogue*.

The Foundation's bestseller *A Prisoner in the Garden: Opening Nelson Mandela's Prison Archive*, published in partnership with Penguin

South Africa in November 2005, continued to sell well internationally.

The Programme produced substantial content for the organisation's website, assessed numerous proposals for joint publication ventures, and did preliminary work on books with Rica Hodgson (anti-apartheid activist and friend of Mr Mandela's), Christo Brand (former prison warder befriended by Mr Mandela) and Xoliswa Ndoyiya (Mr Mandela's chef).

8. Research

During the report period the Memory Programme fielded thousands of enquiries about Mr Mandela, archival sources, access to materials, and use of Mr Mandela's intellectual property. The Programme now constitutes a one-stop-shop for all such enquiries, whatever their origin. The Programme also provided research support to Mr Mandela's office and to his speechwriters.

Major publications (some still forthcoming) which benefited from the Programme's dedicated



Some of Nelson Mandela's archival records held in the Centre of Memory and Dialogue

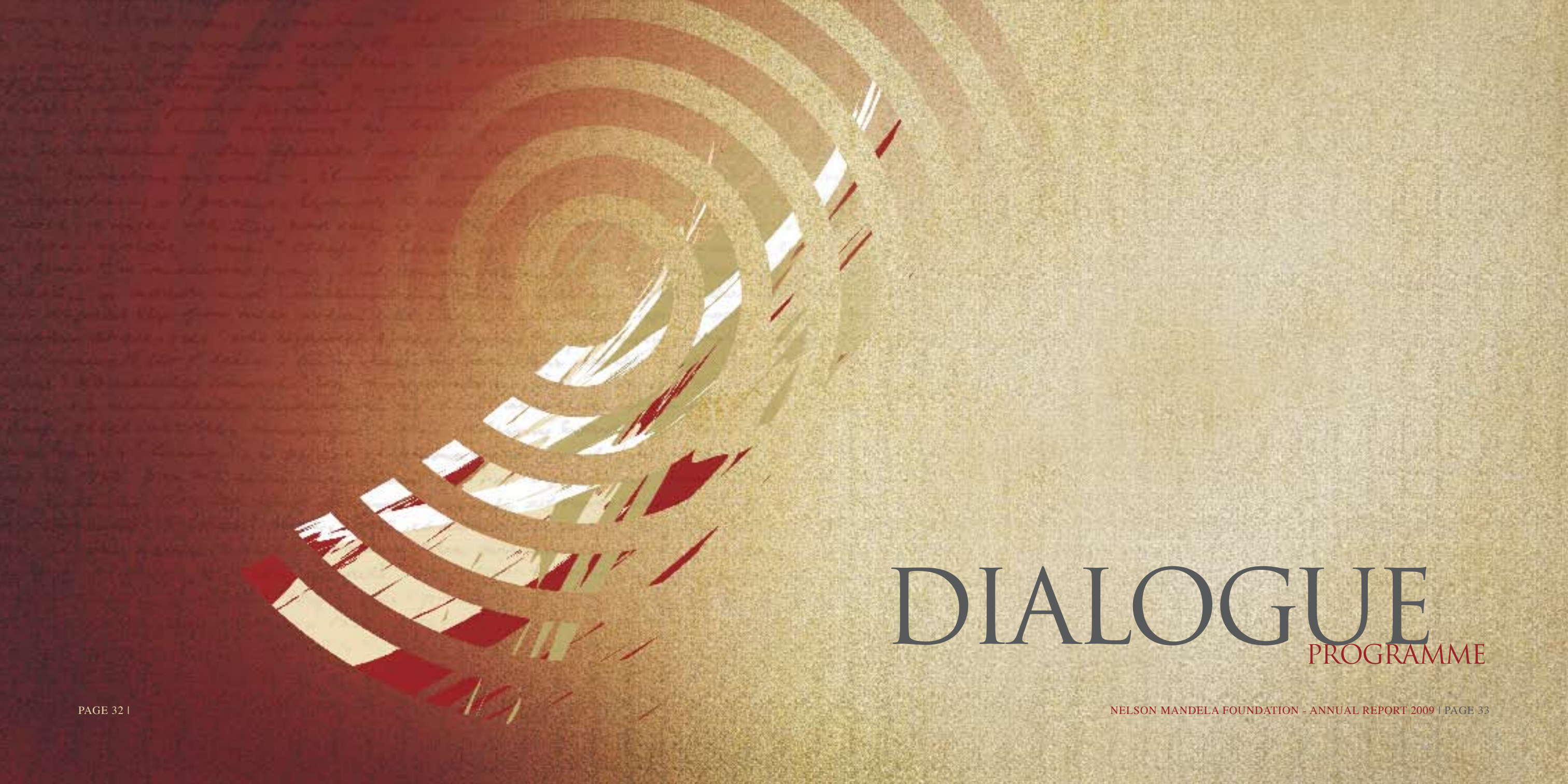
research resource in 2008-09 were: *Mandela: The Authorised Portrait* (second edition, forthcoming), a children's version of *Long Walk to Freedom* (Macmillan, forthcoming), a new edition of *Nelson Mandela's Favourite Folktales* (WW Norton, forthcoming), *Wisdom* (PQ Publishers), various new documentaries on Mr Mandela by a range of film and television media, the feature film *The Human Factor* (Clint Eastwood, forthcoming), Elleke Boehmer's Oxford University Press short biography of Mr Mandela, and David James Smith's account of Mr Mandela's early life (forthcoming).

Two special research projects were completed. Detail listings of films and documentaries relevant to Mr Mandela's life and work were produced. The Ahmed Kathrada collection at the Mayibuye Archives was arranged, described and documented. A UNESCO grant was secured, which will inter alia fund research projects in 2009 on Mr Mandela's prison files and the Rivonia trial records. Programme staff sustained the Foundation's press clippings service.

9. Records Management

The Memory Programme has taken responsibility for the Foundation's records management functions since 2007. The organisational filing plan was overseen and maintained, compliance with the electronic records management programme was monitored, support was provided to both paper-based and electronic backfiling exercises, Foundation staff were trained in records management, and appropriate IT support was ensured.





DIALOGUE

PROGRAMME



1. Overview

The Foundation's Dialogue Programme, through its Nelson Mandela Centre of Memory and Dialogue, will continue to encourage people to enter into dialogue – often about difficult subjects – in order to address the challenges we face today. Our Founder, Mr Nelson Mandela, based his entire life on the principle of dialogue and the art of listening and speaking to others; it is also the art of getting others to listen and speak to each other that forms part of the programme. The Dialogue Programme continued to grow and be more focused in this reporting period. Activities were largely focused around the celebration of the Founder's 90th Birthday, appropriately called "a celebration of ideas".

2. The Community Dialogues

The Nelson Mandela Centre of Memory and Dialogue community conversations are a continuation of the work started in late 2007 focusing on HIV prevention. The conversations provide the opportunity for the community to

create concrete plans to tackle the epidemic. The Foundation's community dialogue programmes aim to promote social cohesion by creating a safe place in which members of a community can come together to discuss the challenges they face and find sustainable solutions. The dialogues use the Community Capacity Enhancement (CCE) methodology, which gives community space to find their own innovative solutions.



Galeshwe Conversation

2.1 HIV Prevention

The 2008 HIV prevention community conversations were held in Eastern Cape: Mthatha;



Galeshwe Conversation



Lerome Conversation

Free State: Thaba Nchu; Gauteng: Kliptown, Shoshanguve; KwaZulu-Natal: Kwa-Makhutha; Limpopo: Giyani; Mpumalanga: Mhluzi; North West: Lerome; Northern Cape: Galeshewe; and Western Cape: Kwa-Langa. A publication capturing the CCE Methodology, pioneered by the United Nations Development Programme (UNDP) has been distributed widely to Foundation partners. This work will continue over a period of three years in these communities to attain depth of intervention and significant impact.

2.2 Xenophobia Dialogues

Another area for the community dialogues in 2008 focuses specifically on promoting social cohesion in areas that were affected by the xenophobia attacks in early 2008. Representatives from a number of civil society organisations, government and business came together to find ways in which to promote peaceful co-existence and address the underlying causes of violence that manifested in the recent attacks.

The Foundation has planned a series of community dialogues over the next two years on this theme of peaceful co-existence, so that people can truly listen to each other, empathise, reach out and take responsibility. This we see as an important development of the Dialogue Programme. The primary aim of the social cohesion dialogues is to promote three things: tolerance and mutual respect; social solidarity; and freedom from fear. Xenophobia, or fear of “the other”, is one aspect of a society lacking in social cohesion.

The social cohesion process was initiated with a workshop to develop competencies of facilitators to conduct Community Conversations to facilitate a community change process in the context of xenophobia using the CCE Methodology.

3. The Sixth Nelson Mandela Annual Lecture

The *Sixth Nelson Mandela Annual Lecture* was held at the Walter Sisulu Square in Kliptown, Soweto, on July 12, 2008. It was opened by Mr Mandela with the following words: “President



Training of Facilitators to implement the Xenophobia Conversations

DIALOGUE PROGRAMME

Johnson-Sirleaf, distinguished guests, friends, ladies and gentlemen, we have for years remarked about people coming to such events primarily to see what an old man looks like. To see a 90-year-old in real life must surely be an irresistible temptation!”

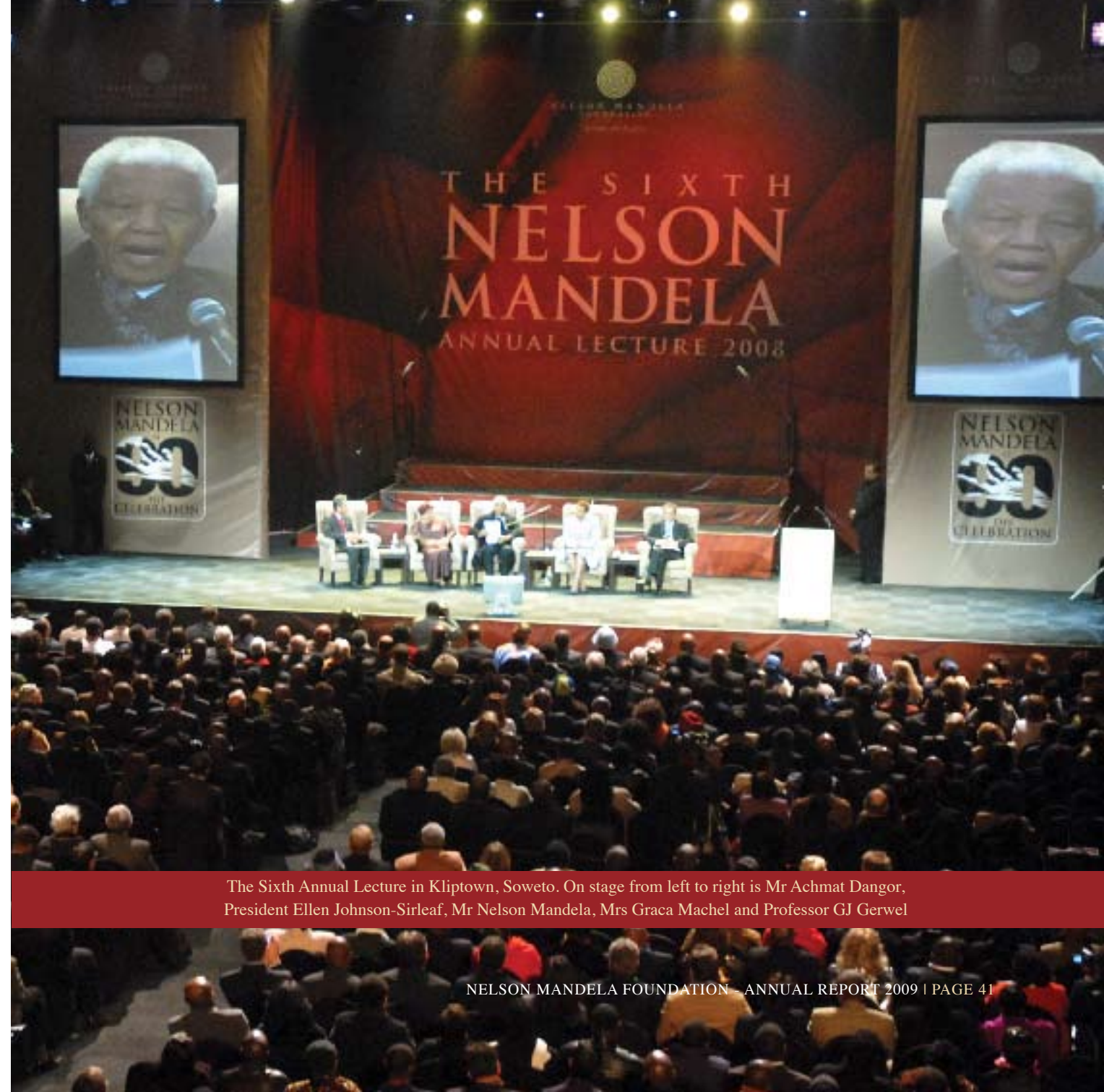


Liberian President, Ellen Johnson-Sirleaf, presenting the Sixth Annual Lecture in Kliptown, Soweto

Liberian President, Ellen Johnson-Sirleaf, stressed the importance of transparent, accountable government and the need to fight corruption in Africa in her speech. Even though much of the President’s speech was devoted to economic issues in Africa such as debt relief, she emphasised clean governance free of corruption as a very important thing for the continent.

During her visit, the President took time to meet with people in different sectors in South Africa, including women’s organisations and business. This led to a few events being organised in her honour.

Women in key roles in business and government and organisations that are leading the gender debate in South Africa participated in the dialogue. A call was made to the South African business women community to commit themselves to supporting the success of President Johnson-Sirleaf in her cause and mission to strengthen economic revitalisation, especially for women in Liberia.



The Sixth Annual Lecture in Kliptown, Soweto. On stage from left to right is Mr Achmat Dangor, President Ellen Johnson-Sirleaf, Mr Nelson Mandela, Mrs Graca Machel and Professor GJ Gerwel



Freedom Square displaying some of the previous Annual Lecture speakers in Kliptown

As a result, a fact finding mission, supported and funded by the business women, was subsequently undertaken in February 2009 and a report of that mission is now available.

Another event that was co-ordinated by the Foundation on behalf of President Ellen Johnson-Sirleaf was a dinner with industry leaders. The dinner was held on 11 July on the eve of the



Musician Miatta Fahubellah performing during the dinner held in honour of President Ellen Johnson-Sirleaf. From left to right: Ms Winnie Madikizela-Mandela, Former Mozambican President Joaquim Chissano and President Ellen Johnson-Sirleaf



President Johnson-Sirleaf views archival records held in the Centre with Nelson Mandela Foundation staff

Annual Lecture 2008. Invited guests included business leaders and potential investors for Liberia. The keynote address, delivered by Dr Mamphela Ramphela, focused on the four pillars in support of Liberia's development: Peace and Security; Economic Revitalisation; Governance and the Rule of Law; and Basic Infrastructure and Services.

4. The Malibongwe Dialogue Series

The Foundation convened a second Malibongwe dialogue in the series with two main objectives:



Trustees of the Nelson Mandela Foundation in attendance at the Woman's Breakfast. Dr. Mamphela Ramphele and Mrs. Irene Menell

firstly to celebrate a legacy of Nelson Mandela's 90 years – a foundational legacy to freedom, justice and development not only for non-racialism but for gender equality and economic prosperity. Secondly, to chart a way forward for the participation of women in the economy.

Within the broad spectrum of the liberation struggle in the history of the country, women's contributions are more than sufficient to evolve a systematic engagement and programmatic projection of how and when women will enhance

and advance their economic empowerment, independence and contribution.

Two themes were explored during this dialogue.

- Harvesting from each other: The purpose here is to bring the full diversity of South Africa to bear, mixing stalwarts, mothers, sisters, brothers and young women together to learn from the past. The focus was on value based leadership and its contribution to a good society.
- Business unusual: Speeding up economic empowerment for women. The purpose of this



Ms. Pregs Govender addresses the audience at the Malibongwe Dialogue. On her right is Mr. Mbuyiselo Botha

panel is to take up the challenge thrown at us by stalwarts and most recently, the President of Liberia, Madam Johnson-Sirleaf which is a call to action to support economic revival with a specific focus on women.

The dialogue was convened in partnership with the national Department of Arts and Culture and the National Youth Commission. A booklet capturing the dialogue was published and is available in printed format and can be downloaded from the Foundation's website.

5. The *In Conversation With* Series

One of the ways in which the Nelson Mandela Foundation celebrated Madiba's 90th birthday in 2008, was through a series of interviews with prominent people on the African continent. The aim of the conversations was to highlight the thoughts and perspectives of important thinkers on the current state of Africa, democracy and leadership, among other issues. The series was published simultaneously in *City Press* newspaper

in South Africa, and in a longer format, on the Foundation's website. The following thinkers were interviewed for the *In Conversation With* series; Fatima Meer, Frene Ginwala, Arthur Chaskalson, Makaziwe Mandela, Ali Mazrui and Njabulo Ndebele.

6. AIDS2031 "Special look at Hyper-endemic Areas"

Aids2031 is a worldwide initiative aimed at introducing longer term planning horizons into the global AIDS response. Launched at the



Members and advisors of the AIDS2031: Hyper-endemic Pillar

World Economic Forum in Davos in 2008, it brings together a consortium of partners with experience in AIDS related epidemiology, financing modelling, infrastructure and human resource development, programme planning and monitoring and evaluation. The goal is to maximise the global impact on AIDS by the year 2031. At the 2008 Durban AIDS conference, the Nelson Mandela and the Joaquim Chissano Foundations were jointly asked to host the Southern African Development Community (SADC) pillar, which focuses on developing strategies appropriate to a region with 'hyper-endemic' HIV infection. The Vice-Chancellor of the University of KwaZulu Natal, Prof. Malegapuru Makgoba, was subsequently added as the third co-chair. An initial synthesis paper titled *Turning off the tap - Forward Looking to 2031* was completed and will form the basis for future planning. The three convenors intend playing a facilitative role in order to hand 'ownership' of AIDS2031 to appropriate government and civil partners in SADC.

7. Publications

The success of South Africa is underpinned by the passion and commitment of individuals and communities, who long for empowerment and strive for more, not only for themselves but for the communities they interact, represent or live with. Through our current dialogue programme, our aim is to promote social cohesion. We intend to expand this involvement into other critical social areas such as Xenophobia, Leadership and Gender Equality.



The Foundation's approach in promoting social cohesion is through dialogue at community level, 'community conversations'. This approach is based on the recognition that communities have capacity to promote behaviours that strengthen cohesion and change harmful attitudes and behaviours that destroy the 'glue' that holds them together. It translates the principle of participation into development practice by creating spaces for engagement with and by communities. A booklet capturing the experiences of communities during the 2008/09 period was produced to share lessons and facilitate better understanding of the CCE methodology.



RESOURCE
MOBILISATION

1. Overview

The Foundation acknowledges that it is only able to achieve its important work through the generous support it receives from its donors. The Resource Mobilisation Portfolio, located in the Chief Executive's office, directly supports the Chief Executive and the Governance Structures of the organisation to meet its fundraising requirements. During the year under review, the Resource Mobilisation Portfolio focused on:

- Further development of internal Resource Mobilisation practice;
- Ongoing donor management;
- Growing the donor base of the Foundation to ensure new contributions towards its programmatic work and Sustainability Fund; and
- Formulation and implementation of key resource mobilisation strategies in partnership with the governance structures and management of the Foundation.

In summary, the achievements over the year included:

- Raising the Sustainability Fund by 117%, in comparison to the previous financial year; and

- Obtaining key, multi-year support for the Foundation's programmatic work.

2. Sustainability Fund

To remain true to Mr. Mandela's ethos of transparency and inclusiveness, and so objectively promote the vision, the values and the work of its Founder, the Foundation needs to remain an organisation that is able to operate independently. The Foundation has established a Sustainability Fund with a set target, to which a myriad of donors are asked to contribute.

Over the 2008-09 financial year, the Foundation's Sustainability Fund grew by 117%. The Fund grew from an amount of R51 760 578 as at the 2007-08 year end to R112 521 332 by the end of the report period. In essence, this means that the Foundation has met close to a quarter of its sustainability target.

Nelson Mandela Legacy Champions Circle

At the core of the Sustainability Fund, is the Legacy Champion campaign. This campaign, designed to garner support specifically for the Foundation's Sustainability Fund, was launched

in July 2007, as a birthday present to Mr. Mandela. Donors (individuals, corporations and other institutions) that commit to and fulfil a donation to the Foundation's Sustainability Fund are invited to join the select Nelson Mandela Legacy Champions circle.

Current Legacy Champions, in order of the year in which the contribution was received, include the esteemed:

- President William Clinton - 2007;
- Mr. Tokyo Sexwale - 2008;
- Mr. Patrice Motsepe - 2008; and
- Mr. David Rockefeller and Ms. Peggy Dulany - 2008.

Programmatic Funding

Programme funding for the Foundation's core work was secured, in the main, over the report period from the Friends of the Nelson Mandela Foundation US. Programmatic donors of whom we make special mention, are those who contributed R1 million and over in the 2008-09 financial year. These include, in alphabetical order:

- ABSA Bank;
- The Coca-Cola Foundation;

- Friends of the Nelson Mandela Foundation;
- GTZ;
- SAP Africa (Pty) Limited; and
- UNICEF.

Further, commitments were received from a range of donors to support the work of the Foundation in the 2009-10 financial year. These in alphabetical order include:

- ABSA Bank;
- The Coca-Cola Foundation;
- The Belgian Embassy;
- Friends of the Nelson Mandela Foundation;
- GTZ;
- SAP Africa (Pty) Limited; and
- UNESCO.

The Nelson Mandela Foundation is inordinately grateful to all its donors and contributors. A full list of donors who have contributed to the Foundation over the 2008-09 financial year has been included on pages 114 to 115.



TRUSTEES

OF THE NELSON MANDELA FOUNDATION

PROFESSOR JAKES GERWEL

Jakes Gerwel is Chancellor of Rhodes University, Distinguished Professor in the Humanities at the University of the Western Cape, Honorary Professor in the Humanities at the University of Pretoria, and Chairperson of the Human Sciences Research Council. He was Vice-Chancellor and Rector of the University of the Western Cape from 1987 to 1994. From May 1994 to June 1999 he served as Director-General in the Office of President Mandela and Secretary of the Cabinet in the Government of National Unity. He is presently a non-executive director of Naspers and Old Mutual. He is non-executive Chairperson of Africon Engineering International, Brimstone Investment Corporation, Life Healthcare, South African Airways and Media 24. He chairs the boards of trustees of the Nelson Mandela Foundation, the Mandela Rhodes Foundation, the Allan Gray Orbis Foundation and is Vice Chairperson of the Peace Parks Foundation.

MR AHMED KATHRADA

Ahmed Kathrada is a veteran anti-apartheid activist who was jailed for life on 12 June 1964, with Nelson Mandela and six others. Released on 15 October 1989 he went on to become a Member of Parliament after South Africa's first democratic elections in 1994. He served one five-year term during which he also acted as Mr. Mandela's Parliamentary Counsellor. Mr Kathrada was Chairperson of the Robben Island Museum Council from its inception until his term expired in 2006. The author of four books, Mr Kathrada is also the recipient of four honorary doctorates and is Isithwalwandwe, the highest award the African National Congress can bestow on an individual. He recently established the Ahmed Kathrada Foundation.

MR CHRIS LIEBENBERG

Chris Liebenberg is a banker and was appointed Minister of Finance in Mr Mandela's Government of National Unity, in 1994. He was the Chief

Executive Officer and Chairperson of the Nedcor Group. He is also a member of the Advisory Board for the Nelson Mandela Children's Fund, and a non executive member of the Macsteel Group of Companies. His academic qualifications include CAIB (SA), Advanced Management Programme from Insead in France and Harvard University in the United States and Programme Management Development from the University of Cranfield. He also holds an Honorary Doctorate of Commerce from the University of Stellenbosch.

MRS IRENE MENELL

Irene Menell is actively involved in a number of public benefit organisations and serves on the boards of the Nelson Mandela Children's Fund, the Institute for the Advancement of Journalism, The READ Foundation, and the Human Rights Institute of South Africa, among others. She is the patron of Tikkun and a past member of the Broadcasting Monitoring and

Complaints Committee, a statutory sub-committee of ICASA, as well as the UCT Foundation of which she was Chairperson until retiring in 2008. She has had a life-long interest in the performing arts, education and issues relating to children's rights.

DR NTATHO MOTLANA

(16 February 1925 - 1 December 2008)

In 1952 Dr. Nthatho Motlana was arrested and stood trial with Mr Mandela and others for taking part in the Defiance Campaign. They were convicted and sentenced to nine months suspended for two years. On completing his BSc he registered for a medical degree at the University of the Witwatersrand and by 1957 he was one of only two black general practitioners working in Soweto. He was a founding member of the Committee of Ten and later chaired the Soweto Civic Association, remaining active in resistance politics throughout the 1980s. In 1993, he and others formed the Corporate Africa Consortium which later became an investment holding company New Africa

Investment Limited (NAIL). In 2005 he was named as the Business Times 2005 Lifetime Achievement Award winner. Dr Motlana passed away on December 1, 2008. A board member of the Nelson Mandela Foundation since its inception, Dr Motlana contributed immeasurably towards the organisation's growth. The Founder and the board of the Nelson Mandela Foundation will miss his insightfulness and his commitment to the ideals that guide the Foundation. Robala ka Kagiso Kgabo Mokgatla.

PROF NJABULO NDEBELE

Njabulo Ndebele is the immediate past Vice-Chancellor of the University of Cape Town. He was Ford Foundation Scholar-in-Residence, Vice-Chancellor and Principal of the University of the North, and Vice-Rector of the University of the Western Cape. He held leadership positions at the University of the Witwatersrand and the National University of Lesotho. An award-winning author, he has served as President of the Congress of South African Writers. He holds several honorary

doctorates and is a UCT Fellow. He chaired the South African Universities Vice-Chancellor's Association and is President of the Association of African Universities.

DR MAMPHELA RAMPHELE

Mamphela Ramphele is the Executive Chairperson of Circle Capital Ventures, a Cape Town based Black Economic Empowerment company. She is a director of major companies, served as a Managing Director of the World Bank from May 2000 to July 2004. Dr Ramphele was Vice-Chancellor of the University of Cape Town in 1996, becoming the first black woman to hold this position at a South African university. She served as Co-Chairperson on the Global Commission for International Migration (GCIM) between 2004 and 2005. Dr Ramphele has received numerous prestigious national and international awards, including honorary doctorates acknowledging her scholarship, service to the community, her leading role in raising development issues and spearheading projects for disadvantaged persons

throughout South Africa. She is an author of many important titles about critical socio-economic issues in South Africa. Dr Ramphele qualified as a medical doctor at the University of Natal in 1972. She holds a PhD in Social Anthropology from the University of Cape Town.

MR TOKYO SEXWALE

Tokyo Sexwale is Founder and Executive Chairperson of Mvelaphanda Holdings (Pty) Ltd – primarily a mining and energy house including other strategic investments in hotels, transportation communications, property, construction, health, banking and financial services. A former freedom fighter and political prisoner, he was sentenced to 18 years and sent to Robben Island. He was convicted of treason and conspiracy to overthrow the apartheid regime. He is a Member of the ANC's National Executive Committee and was the first Premier of Gauteng Province. Mr Sexwale is a trustee and founder of the Sexwale Family Foundation and trustee of the Nelson Mandela

Foundation, the Desmond Tutu Peace Trust and the Makana Trust for Ex-Political Prisoners. He is the Honorary Consul General of Finland in South Africa, Chairperson of the Africa Asia Association, and of the Brookings Institution International Advisory Council. He is the director of the FIFA World Cup 2010 Local Organising Committee, a member of the FIFA Committee for Fair Play and Social Responsibility. He is also a member of the Philanthropy Organisation, Synergos, Chairperson of the South African National Defence Force Support Council and of the LoveLife Advisory Board.



STAFF

OF THE NELSON MANDELA FOUNDATION



ETHEL ARENDS
Records Management
Specialist



TANIA ARRISON
PA: Chief Executive



DUDU BUTHELEZI
Office Assistant



ACHMAT DANGOR
Chief Executive



SHADRACK KATUU
Manager: ICT



COLETTE KELLY
Management
Accountant



SEKETE KHANYE
Project Support:
Dialogue Programme



ZELDA LA GRANGE
Head: Founder's
Office



LEE DAVIES
Database
Administrator



MOTHOMANG DIAHO
Head: Dialogue
Programme



JOE DITABO
Property
Administrator



FLORENCE GARISHE
Receptionist



MOLLY LOATE
Administrator: Dialogue
Programme



SAM MADIMETJA
Property
Assistant



JACKIE MAGGOT
Support Officer:
Memory Programme



THOKO MAVUSO
Correspondence Officer:
Founder's Office



YASE GODLO
Coordinator: Dialogue
Programme



VERNE HARRIS
Head: Memory
Programme



SELLO HATANG
Manager: Information
and Communication



HEATHER HENRIQUES
Manager: Intellectual
Property and Governance



BUSHY MPHAHLELE
Head: Support
Services



RUTH MULLER
Senior Archivist



VIMLA NAIDOO
PA: Founder's Office



KATHY NDEBELE
Project Coordinator:
ICT



ELINA NDLOVU
Office Assistant



LUTHANDO PETER
General Assistant



BONISWA NYATI
Information Resource
Officer



SUNEE RAUTENBACH
HR Officer



RUTH RENSBURG
Manager: Resource
Development



ZANELE RIBA
Archivist



RAZIA SALEH
Senior Archivist



BUYI SISHUBA
Support Officer:
Memory Programme



MARETHA SLABBERT
PA: Founder's Office



SAHM VENTER
Researcher and
Media Liaison



NAOMI WARREN
Project Manager:
Dialogue Programme



Staff of the Nelson Mandela Foundation addressing the huge volume of correspondence received in the 90th birthday year.



THE NELSON MANDELA FOUNDATION
ANNUAL FINANCIAL
STATEMENTS
FOR THE YEAR ENDED 28 FEBRUARY 2009

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CHAIRPERSON:	Prof GJ Gerwel
CHIEF EXECUTIVE:	Mr AE Dangor
BUSINESS ADDRESS:	107 Central Street Houghton 2198
FINANCIAL INSTITUTION:	Nedbank Limited Johannesburg
AUDITORS:	PricewaterhouseCoopers Inc. Registered auditors Gauteng
COUNTRY OF INCORPORATION:	South Africa

The trustees are responsible for the preparation and fair presentation of these financial statements in accordance with South African Statements of Generally Accepted Accounting Practice. The responsibility includes: designing, implementing and maintaining internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

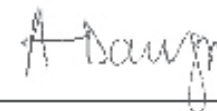
The trustees are responsible for the maintenance of adequate accounting records and the preparation and integrity of the financial statements and related information. The auditors are responsible to report on the fair presentation of the financial statements.

The trustees are also responsible for the trust's system of internal financial control. These are designed to provide reasonable, but not absolute assurance as to the reliability of the financial statements, and to adequately safeguard, verify and maintain accountability of assets, and to prevent and detect misstatements and losses. Nothing has come to the attention of the trustees to indicate that any material breakdown in the functioning of these controls, procedures and systems has occurred during the year under review.


The financial statements have been prepared on the going concern basis. The trustees are assured that the trust has adequate sources of funding to continue the work of the Founder and will secure sufficient donations to continue in operation for the foreseeable future.

APPROVAL

The annual financial statements set out on pages 70 to 110 were approved by the Board of Trustees on 19 October 2009 and signed on their behalf by:



CHIEF EXECUTIVE



CHAIRPERSON: BOARD OF TRUSTEES

We have audited the annual financial statements of the Nelson Mandela Foundation Trust, which comprise the balance sheet as at 28 February 2009, and the income statement, statement of changes in funds and cash flow statement for the year then ended, and a summary of significant accounting policies and other explanatory notes, and the trustees' report, as set out on pages 70 to 103.

Trustees' responsibility for the financial statements

The trustees are responsible for the preparation and fair presentation of these financial statements in accordance with South African Statements of Generally Accepted Accounting Practice. The responsibility includes: designing, implementing and maintaining internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the trust's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the trust's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Basis for qualified opinion

In common with similar organisations, it is not feasible for the Nelson Mandela Foundation Trust to institute accounting controls over collections from donations prior to the initial entry of the collections in the accounting records. Accordingly, it was impracticable for us to extend our examination beyond the receipts actually recorded.

Qualified opinion

In our opinion, except for the effect on the financial statements of the matter referred to in the preceding paragraph, the financial statements present fairly, in all material respects, the financial position of the Nelson Mandela Foundation Trust as at 28 February 2009 and its financial performance and its cash flows for the year then ended in accordance with South African Statements of Generally Accepted Accounting Practice.

Unaudited supplementary information

The supplementary information set out on pages 104 to 110 does not form part of the annual financial statements and is presented as additional information. We have not audited these schedules and accordingly we do not express an opinion thereon.



PricewaterhouseCoopers Inc.

Director: N Ayob

Registered Auditor

PRETORIA

19 October 2009

The trustees herewith present their report for the year ended 28 February 2009.

1. GENERAL OVERVIEW

In terms of the current effective Trust Deed, the objective of the Trust is to promote the cause of peace, reconciliation and justice within South Africa, elsewhere on the African continent, and in other parts of the world. Furthermore, it is also the objective of the Trust to increase the level of education and promote HIV awareness in South Africa. A business plan was approved and implemented in January 2007, which is discussed in paragraph 3 below.

2. TRUSTEES

The trustees in office during the year and up to the date of this report are as follows:

Fraser-Moleketi, G J (resigned on 12 March 2007)	Masekela, B J M (resigned on 12 March 2007)
Gerwel, G J	Mlambo-Ngcuka, P (resigned on 12 March 2007)
Ginwala, F N (resigned on 30 April 2007)	Motlana, N H (passed away on 1 December 2008)
Haysom, N R L (resigned on 12 March 2007)	Netshitenzhe, J K (resigned on 12 March 2007)
Kathrada, A M	Ramaphosa, C M (resigned on 12 March 2007)
Machel, G S* (resigned on 12 March 2007)	Ramphele, M A
Maharaj, S R (resigned on 12 March 2007)	Sexwale, T G
Mandela, M P (resigned on 12 March 2007)	Sonn, F A (resigned on 12 March 2007)
Mandela, N R (The Founder) (resigned on 12 March 2007)	

**Mozambique nationality*

The following co-trustees in office during the year and up to the date of this report are as follows:

Asmal, A K (resigned on 12 March 2007)	Menell, I
Liebenberg, C F	Msimang, M (resigned on 12 March 2007)
Mabandla, B (resigned on 26 April 2007)	Ndebele, N S
Ntsebeza, D B (resigned on 12 March 2007)	Sangoni, C T (resigned on 12 March 2007)
Sisulu, L N (resigned on 12 March 2007)	

The indicated resignations of the above trustees have been registered with the Master's Office with effect from 30 March 2009. Certain trustees will be invited to form part of an Advisory Council to the Trust.

3. STRATEGIC CHANGE

A business plan was implemented during January 2007 with an emphasis on the Centre of Memory and Dialogue whilst the programme work of the Trust, such as health and education, will gradually be channelled through a range of strategic partners. The vision of the Trust is about "telling stories of a continuing walk to freedom through the sharing of memory" and the project is now in the second implementation phase. The Trust Deed is in the process of being amended to incorporate the strategic change.

The strategic change resulted in the Trust being given the responsibility to safeguard certain artefacts and memorabilia of the Founder through a formal deed of donation agreement dated 20 March 2007. Certain books are published and exhibitions hosted in order to share this valuable material with the public.

During the previous financial year, the Trust purchased the house previously occupied by the Founder as disclosed in note 2. This property will be renovated and transformed to a fellowship centre in future financial years. The renovations and other improvements will be funded from general donations which are still to be obtained specifically for this purpose.

4. SUBSEQUENT EVENTS

No material matters or circumstance have occurred between the date of the balance sheet and the date of approval of the financial statements.

5. FINANCIAL RESULTS

The financial results for the year under review are detailed in the annexed financial statements and notes thereto.

6. GOING CONCERN

The annual financial statements were prepared on a going concern basis, as the Trustees have no reason to believe that the Trust will not be a going concern in the foreseeable future based on forecasts and available cash resources. For this reason they continue to adopt the going concern basis in preparing the annual financial statements.

		2009	Restated 2008
	Notes	R	R
ASSETS			
NON-CURRENT ASSETS			
Property, plant and equipment	2	37 514 443	55 050 035
Held to maturity investment	3	5 237 188	4 882 747
Available-for-sale investments	4	14 537 058	14 537 058
	4	17 740 197	35 630 230
CURRENT ASSETS			
Receivables and prepayments	5	179 108 515	103 356 143
Cash and cash equivalents	6	2 442 391	1 221 509
		176 666 124	102 134 634
TOTAL ASSETS		216 622 958	158 406 178

		2009	Restated 2008
	Notes	R	R
CONTRIBUTIONS AND LIABILITIES			
CONTRIBUTIONS			
Contribution		149 611 072	103 514 500
Accumulated funds		1 000	1 000
		149 610 072	103 513 500
NON-CURRENT LIABILITIES			
Finance lease liabilities	7	827 548	278 706
CURRENT LIABILITIES			
Trade and other payables	8	66 184 338	54 612 972
Deferred grants	9	7 132 456	6 031 792
		59 051 882	48 581 180
TOTAL CONTRIBUTION AND LIABILITIES		216 622 958	158 406 178

THE NELSON MANDELA FOUNDATION TRUST
INCOME STATEMENT
FOR THE YEAR ENDED 28 FEBRUARY 2009

		Restated
	2009	2008
Notes	R	R
INCOME	107 158 317	87 534 017
Grants received:	103 919 671	53 207 014
Designated grants	45 778 249	30 349 253
Other donations	58 141 422	22 857 761
Dividends received	1 129 127	-
Donation of royalty income	1 413 816	915 505
Donations in kind	278 680	33 347 133
Other income	417 023	64 365
EXPENDITURE	(51 839 178)	(38 175 632)
Operating expenses	33 204 831	20 422 895
Project expenses	18 634 347	17 752 737
Net surplus before finance income	55 319 139	49 358 385

THE NELSON MANDELA FOUNDATION TRUST
INCOME STATEMENT
FOR THE YEAR ENDED 28 FEBRUARY 2009

		Restated
	2009	2008
Notes	R	R
Finance income	8 849 642	3 207 427
Total finance income	12 811 882	7 068 872
Less: Finance income allocated to designated funds	(3 962 240)	(3 861 445)
Finance cost	(182 136)	(93 208)
Impairment loss	(15 264 126)	-
Net surplus for the year before tax	48 722 519	52 472 604
Normal income tax	-	-
NET SURPLUS FOR THE YEAR	48 722 519	52 472 604

	Notes	Contribution R	Available- for-sale investments R	Accumulated funds R	Total R
Balance at 1 March 2007		1 000	-	48 238 989	48 239 989
Net surplus for the year - restated			-	52 472 604	52 472 604
Net surplus for the year - as previously stated			-	19 644 281	19 644 281
Prior year adjustment - donation in kind	22		-	32 828 323	32 828 323
Prior year adjustment - Fair value adjustment	4		2 801 907	-	2 801 907
Balance at 29 February 2008		1 000	2 801 907	100 711 593	103 514 500
Fair value adjustment	4		(2 625 947)	-	(2 625 947)
Net surplus for the year			-	48 722 519	48 722 519
Balance at 28 February 2009		1 000	175 960	149 434 112	149 611 072

	Notes	2009 R	Restated 2008 R
CASH FLOW FROM OPERATING ACTIVITIES			
Cash generated from operating activities	15	65 360 048	60 788 735
Finance income		8 849 642	3 207 427
Finance cost		(182 136)	(93 208)
Dividends received		1 129 127	-
Net cash inflow from operating activities		<u>75 156 681</u>	<u>63 902 954</u>
CASH FLOW FROM INVESTING ACTIVITIES			
Proceeds on disposal of fixed assets		-	5 000
Fixed assets acquired	2	(733 133)	(4 016 648)
Increase in available-for-sale investments	4.2	(40)	(32 828 323)
Net cash outflow from investing activities		<u>(733 173)</u>	<u>(36 839 971)</u>
CASH FLOW FROM FINANCING ACTIVITIES			
Increase/(Decrease) in finance lease liabilities		107 982	(211 998)
Net cash inflow/(outflow) from financing activities		<u>107 982</u>	<u>(211 998)</u>
INCREASE IN CASH AND CASH EQUIVALENTS		74 531 490	26 850 985
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR		102 134 634	75 283 649
CASH AND CASH EQUIVALENTS AT END OF THE YEAR		<u>176 666 124</u>	<u>102 134 634</u>

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The following are the principal accounting policies adopted in the preparation of the financial statements of The Nelson Mandela Foundation Trust. These policies have been consistently applied.

1.1 Basis of preparation

The financial statements have been prepared in accordance with South African Statements of Generally Accepted Accounting Practice (SA GAAP) and are presented in South African Rands. These financial statements have been prepared under the historical cost convention.

The financial statements are prepared on the going concern basis.

The preparation of financial statements in conformity with SA GAAP requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Trust's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements, are disclosed in note 1.17.

a) Standards, amendments and interpretations effective in 2009 but not relevant to the Trust's operations:

The following interpretations to published standards is mandatory for accounting periods beginning on or after 1 March 2008 but is not relevant to the Trust's operations:

- IFRIC 12 (AC 445) Service Concession Arrangements
- IFRIC 14 (AC 447) IAS 19 - the limit on a defined benefit asset, minimum funding requirements and their interaction.

b) Standards, amendments and interpretations early adopted

No standard amendments or interpretations have been early adopted by the Trust.

c) Standards, amendments and interpretations to existing standards that are not yet effective and have not been early adopted by the Trust:

IAS 1 (AC 101) - Presentation of financial statements - Revised
Amendment to IFRS 7 (AC 144) - Financial instruments: Disclosures

d) Standards, amendments and interpretations to existing standards that are not yet effective and not relevant to the Trust's operations:

- IFRS 3 (AC 140) - Business Combinations
- IFRS 8 (AC 145) - Operating Segments
- IAS 14 (AC 115) - Segment reporting
- IAS 23 (AC 114) - Borrowing Costs
- IAS 27 (AC 132) - Consolidated and separate financial statements
- Amendment to IAS 32 (AC 125): Financial instruments presentation
- Amendment to IAS 39 (AC 133): Financial instruments recognition and measurement
- IFRIC 7 (AC 440) - Applying the restatement approach under IAS 29 Financial Reporting in Hyperinflationary Economies
- IFRIC 8 (AC 441) - Scope of IFRS 2
- IFRIC 9 (AC 442) - Reassessment of embedded derivatives
- IFRIC 10 (AC 442) - Interim Financial Reporting and Impairment
- IFRIC 11 (AC 444) - IFRS 2 - Group and Treasury Share Transactions
- IFRIC 13 (AC 446) - Customer loyalty programmes
- IFRIC 15 - Agreements for the construction of real estate
- IFRIC 16 (AC 449) - Hedges of a net investment in a foreign operation
- IFRIC 17 - Distributions of non-cash assets to owners
- IFRIC 18 - Transfers of assets from customers

1.2 Property plant and equipment

Property, plant and equipment is stated at historical cost less accumulated depreciation and impairment. Land is not depreciated as it is deemed to have an indefinite useful life and is therefore stated at cost. Historical cost includes expenditure that is directly attributable to the acquisition of the items. Assets donated are recorded at fair value (replacement values) on date of receipt and depreciated from date of receipt.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only

when it is probable that future economic benefits associated with the item will flow to the Trust and the cost item can be measured reliably. All other repairs and maintenance are recognised in the income statement in the year it is incurred.

Depreciation on assets is calculated using the straight-line method to write down the cost over their estimated useful lives, as follows:

Buildings	20 years
Computer equipment	3 years
Computer software	2 years
Office equipment, furniture and fittings	6 years
Vehicles	5 years
Leased assets	5 years

The assets' useful lives are reviewed, and adjusted if appropriate, at each balance sheet date.

Where the carrying amount of an asset is greater than its estimated recoverable amount, it is written down immediately to its recoverable amount. Gains and losses on disposal of assets are determined by comparing proceeds with the carrying amounts. Gains and losses are included in the income statement in the year they occur.

Repairs and maintenance are charged to expenses during the financial year it is incurred.

1.3 Artefacts and memorabilia

The Trust has been given the responsibility to safeguard artefacts and memorabilia of the Founder. Artefacts and memorabilia donated to the trust are recognised at a nominal value of R1.

1.4 Impairment of non-financial assets

Assets that have an indefinite useful life are not subject to amortisation and are tested annually for impairment. Assets that are subject to amortisation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's

carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). Non-financial assets that suffered an impairment are reviewed for possible reversal of the impairment at each reporting date. An impairment is reversed only to the extent that the assets carrying amount does not exceed the carrying amount that would have been determined had no impairment been recognised.

1.5 Leases

Leases where a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments made under operating leases (net of any incentives received from the lessor) are charged to the income statement on a straight-line basis over the period of the lease. Leases of property, plant and equipment where the trust has substantially all the risks and rewards of ownership are classified as finance leases. Finance leases are capitalised at the inception of the lease at the lower of the fair value of the leased assets or the current value of the minimum lease payments. Each lease payment is allocated between the liability and finance charges so as to achieve a constant rate on the finance balance outstanding. The corresponding rental obligations, net of finance charges, are included in other long-term liabilities. The finance cost element is charged to the income statement over the lease period. The property, plant and equipment acquired under finance leases is depreciated over the shorter of the useful life of the asset and the lease term.

1.6 Financial instruments

Financial instruments carried on the balance sheet include cash and bank balances, held-to-maturity investments, receivables and payables. The fair value of receivables and payables approximate the cost thereof, due to the short term nature thereof.

1.7 Financial assets

The trust classifies its financial assets as loans and receivables and held-to-maturity investments. The classification depends on the purpose for which the financial assets were acquired. Management determines the classification of its financial assets at initial recognition.

a) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. These are included in current assets. The trust's loans and receivables comprise receivables and cash and cash equivalents in the balance sheet (note 1.10).

b) Held-to-maturity investments

Held-to-maturity investments are held till maturity date/date of repayment and included in non-current assets (note 1.8).

c) Available-for-sale financial assets

Available-for-sale assets are non-derivatives designated in this category and included in non-current assets.

Investments are initially recognised at fair value plus transaction costs. Financial assets are derecognised when the rights to receive cash flows from investments have expired or have been transferred and the Trust has transferred substantially all risks and rewards of ownership. Available-for-sale financial assets are subsequently carried at fair value. Changes in the fair value of monetary and non-monetary securities classified as available for sale are recognised in equity. When securities classified as available-for-sale are sold or impaired, the accumulated fair value adjustments recognised in equity are included in the income statement as gains and losses from investment securities. The fair values of quoted investments are based on current bid prices. In the case of equity securities classified as available-for-sale, a significant decline in the fair value of the security below its cost is considered as an indicator that the securities are impaired.

1.8 Investments

Held-to-maturity investments are shown at fair value, which consist of cost less accumulated impairment losses.

1.9 Other receivables

Trade and other receivables are carried at anticipated realisable value. An estimate is made for doubtful receivables based on a review of all outstanding amounts at the year-end. Bad debts are written off in the year in which they are identified.

1.10 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks and short-term investments, and are initially recognised at cost. Subsequently the cash and cash equivalents are measured at amortised cost. For the purposes of the cash flow statement, cash and cash equivalents comprise cash on hand and deposits held on call with banks and net of bank overdrafts.

1.11 Trade payables

Trade payables are initially carried at fair value and subsequently measured at amortised cost.

1.12 Provisions

Provisions are recognised when there is a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate of the amount of the obligation can be made.

1.13 Foreign currency transactions

Transactions in foreign currencies are translated at the rates of exchange ruling at the transaction date. Monetary assets and liabilities in foreign currencies are translated at the rates of exchange ruling at the balance sheet date. Any foreign exchange differences are dealt with in the income statement in the year in which the difference occurs.

1.14 Recognition of income

Grants received are recorded as income once the conditions of the grants have been met. General (undesignated) donations are recorded as income when cash is received.

Assets donated to the trust at no cost are recorded at fair value (replacement values) on date of receipt. Use of motor vehicles at no charge are valued at the fair value of the consideration received. These donations are disclosed as donations in kind.

Interest received is accounted for on an accrual basis and excludes that portion which relates to designated funds.

Interest received on designated funds depend on the timing and extent of expenditure on the projects.

Royalty income is recorded on an accrual basis.

Dividend income is recognised when the right to receive payment is established.

1.15 Retirement benefits

The Trust's contributions to the defined contribution plan are recognised as employee benefit expenses in the income statement in the year to which they relate. A defined contribution plan is a pension plan under which the Trust pays fixed contributions into a separate entity. The Trust has no legal or constructive obligations to pay further contributions if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods. The Trust pays contributions to publicly administered pension plans on a mandatory, contractual or voluntary basis. The Trust has no further payment obligations once the contributions have been paid.

1.16 Offset

Where a legally enforceable right of offset exists for recognised financial assets and financial liabilities, and there is an intention to settle the liability and realise the asset simultaneously, or to settle on a net basis, all related financial effects are offset.

1.17 Critical accounting estimates and assumptions

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The resulting accounting estimates will, by definition, rarely equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are outlined below:

a) Depreciation

During each financial year, management reviews the assets within property, plant and equipment to assess whether the

useful lives applicable to each asset are appropriate.

b) Provision for credit losses

At year-end management makes an estimate of the amount it expects to recover from outstanding balances. A provision for credit losses is raised based on these estimates.

c) Impairment of available-for-sale financial assets

The Trust follows the guidance of IAS 39 to determine when an available-for-sale financial asset is impaired. This determination requires significant judgement. In making this judgement, the Trust evaluates the duration and extent to which the fair value of an investment is less than its cost and the industry and sector performance. If the decline in fair value is considered significant or prolonged, the accumulated fair value adjustment recognised in equity on the impaired available-for-sale financial asset is transferred to the income statement.

d) Allocation of operating expenditure

Operating expenditure and overhead costs not related to specific projects, are allocated to all projects in terms of a framework and budget established by the Trust.

1.18 Contingent liabilities

Contingent liabilities are disclosed when the trust has a possible obligation that arose from a past event and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the trust.

2. PROPERTY, PLANT AND EQUIPMENT

	Leased assets (note 2.3) R	Land and buildings (note 2.1) R	Motor vehicle R	Computer equipment R	Office equipment, furniture and fittings R	Total R
Cost - 2009						
Opening balance - 1 March 2008	826 519	3 500 000	177 900	3 541 481	3 063 273	11 109 173
Additions	1 363 941	-	-	71 573	41 940	1 477 454
Disposal of leased assets	(37 781)	-	-	-	-	(37 781)
Reclassification	-	-	-	-	(377 910)	(377 910)
	2 152 679	3 500 000	177 900	3 613 054	2 727 303	12 170 936
Accumulated depreciation	(917 017)	-	(71 257)	(3 602 785)	(2 342 689)	(6 933 748)
Opening balance - 1 March 2008	(444 705)	-	(35 677)	(3 472 050)	(2 273 994)	(6 226 426)
Depreciation: Current year	(494 405)	-	(35 580)	(130 735)	(411 566)	(1 072 287)
Disposal of leased assets	22 093	-	-	-	-	22 093
Reclassification	-	-	-	-	342 871	342 871
Carrying value	1 235 662	3 500 000	106 643	10 269	384 614	5 237 188

	Leased assets (note 2.3) R	Land and buildings (note 2.1) R	Motor vehicle R	Computer equipment R	Office equipment, furniture and fittings R	Total R
Cost - 2008						
Opening balance - 1 March 2007 restated	788 738	-	-	4 046 850	2 923 611	7 759 199
Additions	37 781	3 500 000	177 900	128 076	172 891	4 016 648
Transfers	-	-	-	1 805	(1 805)	-
Disposals	-	-	-	(635 250)	(31 424)	(666 674)
	826 519	3 500 000	177 900	3 541 481	3 063 273	11 109 173
Accumulated depreciation	(444 705)	-	(35 677)	(3 472 050)	(2 273 994)	(6 226 426)
Opening balance - 1 March 2007 restated	(169 199)	-	-	(3 893 221)	(1 928 100)	(5 990 520)
Depreciation: Current year	(275 506)	-	(35 677)	(214 079)	(370 393)	(895 655)
Disposals	-	-	-	635 250	24 499	659 749
Carrying value	381 814	3 500 000	142 223	69 431	789 279	4 882 747

2.1 Land and buildings

Land and buildings consist of the house, previously occupied by the Founder, on portion 1 of Lot 1857 Houghton Estate Township Registration Division I.R in the province of Gauteng and measuring 2461 square metres. Management estimates the fair value of the property to approximate the cost thereof. No information is available yet to disclose the value of the land separately.

2.2 Artefacts and memorabilia

The Trust has been given the responsibility to safeguard certain artefacts and memorabilia of the Founder through a formal deed of donation agreement dated 20 March 2007. Artefacts and memorabilia consist of approximately 1 698 (2008: 412) items which are recorded at a nominal value of R1. Due to the historical and unique nature of these items, it is not feasible to determine a fair value. These assets may not be sold.

2.3 Leased assets consist of computer equipment and office equipment (cost of R2 152 679). Leased assets are encumbered by finance lease liabilities in the amount of R1 356 838 (2008: R504 536) (Note 7).

	2009 R	Restated 2008 R
3. HELD-TO-MATURITY INVESTMENT IN WHOLLY OWNED SUBSIDIARY		
Unlisted investment		
Avance Investment and Holding (Pty) Ltd		
Shares at cost - 100 shares	100	100
Loan	14 536 958	14 536 958
	14 537 058	14 537 058

The only asset of the wholly owned subsidiary is an office building with a cost value of R14 722 802 (book value - R13 024 325) constructed on land held under a 25 year lease. The land is leased from the City of Johannesburg Metropolitan Council by the company for 25 years, commencing on 1 February 2002. The lease will end on 31 January 2027. The City of Johannesburg Metropolitan Council has given the lessee an option to acquire the property from the 23rd year for an amount of R1 000. The option, if not exercised, will lapse on 30 November 2026. The property comprises Erf 1889 Houghton Estate, IR measuring approximately 6821 square meters in extent and a portion of the remaining extent of Erf 1890 Houghton Estate, IR approximately 6559 square meters in extent. The loan has no fixed repayment terms and is interest free. The property may not be sold by the subsidiary without approval from the Board of Trustees. The trustees' valuation of the building amounts to R18.7 million (2008: R18.7 million).

	2009	Restated 2008
	R	R
4. AVAILABLE-FOR-SALE FINANCIAL ASSETS		
Listed investments		
4.1 Mvelaphanda Group Limited		
Opening balance	35 630 230	-
Donation of shares - 4 181 952 shares	-	32 828 323
Fair value adjustment (from)/to equity	(2 801 907)	2 801 907
Impairment loss	(15 264 126)	-
	<u>17 564 197</u>	<u>35 630 230</u>

These shares are held by a nominee company Reb Nominees (Pty) Limited. The following conditions to this investment are listed in the voting pool agreement:

- Mvela Holdings (Pty) Limited have irrevocable power of attorney to vote at annual general meetings on behalf of the vendors.
- The vendors remain the beneficial shareholder.
- The shares may only be sold to Mvela Holdings (Pty) Limited. The shares may not be sold before 31 March 2011, unless it is approved by and offered to Mvela Holdings (Pty) Limited and sold to Historically Disadvantaged South Africans.

	2009	Restated 2008
	R	R
4.2 Brimstone Investment Corporation Limited		
Donation of shares - 40 000 shares	40	-
Fair value adjustment to equity	175 960	-
	<u>176 000</u>	<u>-</u>
The investment is administered by the Brimstone Equity Share Trust and beneficiaries have vested rights with regard to capital and income distributions of the Trust.		
TOTAL	<u>17 740 197</u>	<u>35 630 230</u>

The movement in available-for-sale financial assets may be summarised as follows:

Donation of shares received	40	32 828 323
Fair value adjustment (from)/to equity	(2 625 947)	2 801 907
Impairment loss	(15 264 126)	-
	<u>(17 890 033)</u>	<u>35 630 230</u>

The investment in Brimstone Investment Corporation Limited is not impaired.

	2009	Restated 2008
	R	R
5. RECEIVABLES AND PREPAYMENTS		
Prepaid expenses	-	8 304
Recoverable advances and other receivables	1 204 647	1 065 799
Income receivable	189 397	-
Sundry receivables	63 082	48 294
South African Revenue Services - Value-Added-Tax	985 265	99 112
	<u>2 442 391</u>	<u>1 221 509</u>

The receivables are neither past due nor impaired.

6. CASH AND CASH EQUIVALENTS

Bank balances - current account	1 175 873	246 908
Cash on hand	5 000	5 000
Short-term bank deposits:	175 485 251	101 882 726
- Designated funds	146 020 734	50 446 551
- Other funds	29 464 517	51 436 175
	<u>176 666 124</u>	<u>102 134 634</u>

The average return on these investments was 9.69% (2008: 9%). The designated funds amounting to R146 020 734 (2008: R50 446 552) may only be utilised for specific purposes.

	2009	Restated 2008
	R	R
7. FINANCE LEASE LIABILITIES		
Some computer and office equipment are leased under non-cancellable lease agreements. The lease terms are between three and five years. As the lease terms transfer substantially all the risks and rewards of ownership to the Trust, these leases are classified as finance leases.		
Total liabilities	1 356 838	504 536
Less: Short term portion disclosed as trade and other payables (note 8)	(529 290)	(225 830)
	<u>827 548</u>	<u>278 706</u>

	Minimum payments R	Finance cost R	Present value R
Reconciliation of minimum lease payments			
As at 28 February 2009			
Less than one year	672 544	143 254	529 290
Two to five years	989 447	161 899	827 548
	<u>1 661 991</u>	<u>305 153</u>	<u>1 356 838</u>
As at 29 February 2008	287 124	61 294	225 830
Less than one year	339 092	60 386	278 706
Two to five years	626 216	121 680	504 536

	2009	Restated 2008
	R	R
8. TRADE AND OTHER PAYABLES		
Accruals	1 812 160	1 202 012
Sundry creditor	76 950	11 784
Accrual for leave	716 655	594 765
Short term portion of finance lease liabilities	529 290	225 830
South-African Revenue Services- Employees' Tax	3 997 401	3 997 401
	<u>7 132 456</u>	<u>6 031 792</u>
9. DEFERRED GRANTS		
Opening balance	48 581 180	39 174 551
Grants allocated to designated funds	52 286 711	35 818 736
Interest and VAT refunds allocated to designated funds	3 962 240	3 937 146
Deferred grants recognised	(45 778 249)	(30 349 253)
Closing balance	<u>59 051 882</u>	<u>48 581 180</u>
The closing balance consists of:		
Deferred income for the Trust	<u>59 051 882</u>	<u>48 581 180</u>
	<u>59 051 882</u>	<u>48 581 180</u>
10. DONATIONS IN KIND		
Shares donated	40	32 828 323
Fixed assets donated	-	240 170
Fair value of use of vehicles	278 640	278 640
	<u>278 680</u>	<u>33 347 133</u>

	2009	Restated 2008
	R	R
11. PROJECT EXPENSES		
Centre of Memory	10 109 818	10 468 268
Dialogue and Leadership Series	8 524 529	7 284 469
	<u>18 634 347</u>	<u>17 752 737</u>
Refer to Annexure B for a detailed analysis of project expenses by nature.		
12. EXPENSES BY NATURE		
Depreciation	1 072 286	895 655
Legal fees	777 236	842 397
Project related costs	27 223 011	13 595 840
Repairs and maintenance	385 468	238 801
Audit fees	949 024	877 197
Personnel remuneration	15 098 475	14 246 215
Loss on disposal of fixed assets	50 727	1 924
Contribution to defined contribution plan	3 671 095	3 189 887
Foreign exchange loss	906	37 791
Credit losses	-	10 667
Penalties - VAT	-	3 470
Refer to Annexure B for a detailed analysis of operating expenses by nature.		
13. FINANCE COST		
Interest on current account	346	-
Finance cost - finance lease liabilities	181 790	93 208
	<u>182 136</u>	<u>93 208</u>

14. INCOME TAX

In terms of section 10(1)(cN) of the South African Normal Income Tax Act, 1962 (Act No 58 of 1962), the trust is registered as a Public Benefit Organisation and exempt from normal income tax, subject to certain conditions. Royalty income received is regarded as trading activities and subject to normal income tax.

15. NOTES TO THE CASH FLOW STATEMENT

Cash generated from operating activities

	2009	Restated 2008
	R	R
Net surplus	48 722 519	52 472 604
Adjustments for:		
Depreciation	1 072 286	895 655
Finance income	(8 849 642)	(3 207 427)
Finance cost	182 136	93 208
Dividends received	(1 129 127)	-
Loss on disposal of fixed assets	50 727	1 924
Impairment loss	15 264 126	-
	<u>55 313 025</u>	<u>50 255 964</u>
Movements in working capital:		
(Increase)/decrease in accounts receivable	(1 220 882)	(368 712)
Increase/(decrease) in payables and deferred grants	11 267 905	10 901 483
	<u>65 360 048</u>	<u>60 788 735</u>

16. RELATED PARTY TRANSACTIONS

The following transactions were incurred with related parties:

Related party	Relationship	Nature of transaction	2009	2008
			R	R
1. Avance Investment and Holding (Pty) Limited	Subsidiary	Reimbursement of expenditure	255 461	247 824
2. Avance Investment and Holding (Pty) Limited. Refer note 3 for the terms and conditions related to the loan.	Subsidiary	Interest free loan	14 537 058	14 537 058
3. 46664 Concerts (Association Incorporated in terms of Section 21)	Related to Founder	Other receivable	507 867	203 289
	Key management personnel	Donation received	(33 322 340)	-
4. 46664 Concerts UK Limited	Related to Founder	Other receivable	268 032	-
	Key management personnel			
5. The Founder	The Founder	Remuneration and employees' tax	2 907 274	3 980 212
		Reimbursement of expenditure	55 621	377 304
6. Nelson Mandela Family	Relatives of Founder	Reimbursement of expenditure	22 865	-

Related party	Relationship	Nature of transaction	2009	2008
			R	R
7. Key management personnel	Key management personnel	Remuneration	4 197 286	3 702 173
8. Key management personnel (Refer note 4 for the terms and conditions related to the donation)	Member of Board of Trustees	Donation of listed shares in Mvelaphanda Group Limited	-	(32 828 323)
		Available-for-sale investment	17 564 197	35 630 230

17. RETIREMENT BENEFITS

As at 28 February 2009, 39 (2008: 31) people were employed by the trust. The trust contributes to a defined contribution plan for some of the employees. The total contribution for the year amounted to R3 671 095 (2008: R3 189 887) and was charged to the income statement. The trust has no further obligation to provide retirement benefits to its employees.

18. COMMITMENTS	Payable not later than 1 year	Payable later than 1 year	Total payable
	R	R	R
The following contractual commitments exist at year-end:			
Service providers			
- Praxis	566 280	-	566 280
- Datacentrix Solutions	70 415	-	70 415
- Other commitments	480 822	-	480 822
Project implementing agents			
- Cool Ideas	1 157 024	-	1 157 024
- Flow Communications	214 285	-	214 285
- Shoeshoe Mohaladitoe and Associates	399 000	-	399 000
- Makhamokha Mohale	640 608	-	640 608
- K Mutuma	313 500	-	313 500
- L Nkosi	180 000	-	180 000
- Vision Africa CC	553 760	-	553 760
- Z Mathebeni	152 200	-	152 200
Total commitments	4 727 894	-	4 727 894

These consist of contractual commitments relating to projects and the Centre of Memory for services to be rendered and are not recorded as a liability for this financial year. These will be funded by deferred grants and income generated in the normal course of business.

19. FINANCIAL RISK MANAGEMENT

Exposure to foreign exchange risk and credit risk arises in the normal course of business. The Trust does not use derivative financial instruments as a means of reducing exposure to fluctuations in foreign exchange rates.

19.1 Market Risk

Interest rate risk

The Trust's income and operating cash flows are independent of changes in market interest rates. At the reporting date the interest rate profile of the Trust's interest bearing financial instruments was as follows:

	2009	2008
	R	R
<i>Variable rate instruments</i>		
Cash and cash equivalents	<u>176 666 124</u>	<u>102 134 634</u>

Sensitivity analysis

An increase or decrease of one percentage in interest rates at the reporting date would have increased and decreased surplus or deficit by the amounts shown below. This analysis assumes that all other variables remain constant. The analysis is performed on the same basis for 2008.

	Surplus or deficit	
	2009	2008
	R	R
Increase of one percentage	<u>1 766 661</u>	<u>1 021 346</u>
Decrease of one percentage	<u>(1 766 661)</u>	<u>(1 021 346)</u>

Foreign exchange risk

The Trust incurs foreign exchange risk as a result of certain donations received in US dollar and UK Pound Sterling.

Price risk

The Trust is exposed to equity securities price risk because of the investments classified as available-for-sale.

	Surplus or deficit	
	2009	2008
	R	R
Available-for-sale financial assets	<u>17 740 197</u>	<u>35 630 230</u>

Sensitivity analysis

Components of equity would increase/decrease as a result of gains/losses on equity securities classified as available-for-sale. An increase or decrease of one percentage in the listed price at the reporting date would have increased and decreased equity by the amounts shown below. This analysis assumes that all other variables remain constant. The analysis is performed on the same basis for 2008.

	Equity	
	2009	2008
	R	R
Increase of one percentage	<u>177 402</u>	<u>356 302</u>
Decrease of one percentage	<u>(177 402)</u>	<u>(356 302)</u>

19.2 Credit risk

Credit risk arises from cash and cash equivalents, deposits with banks and financial institutions and outstanding receivables. The trust only deals with reputable financial institutions and the maximum exposure amounts to R176 666 124 (2008: R102 134 634).

19.3 Capital risk

The trust's objective when managing capital is to safeguard the trust's ability to continue as a going concern in order to provide benefits for its stakeholders and to maintain an optimal capital structure. In order to maintain the capital structure, an Investment Committee has been established to develop long term investment strategies.

19.4 Liquidity risk

Sufficient cash is maintained to manage the Trust's liquidity risk. The table below analyses the Trust's financial liabilities into maturity groupings based on the remaining period at the balance sheet to the contractual maturity date. The amounts disclosed are the contractual undiscounted cash flows. Balances due within 12 months equal their carrying balances as the impact of discounting is not significant.

	28 February 2009		29 February 2008	
	Less than 1 year	Two to five years	Less than 1 year	Two to five years
Finance lease liabilities	672 544	989 447	287 124	339 092
Trade and other payables	5 809 561	-	5 199 413	-

20. SUBSEQUENT EVENTS

There have been no facts or circumstances of a material nature that occurred between the accounting date and the date of this report.

21. CONTINGENT LIABILITY

The Trust may be liable for penalties and interest on the late payment of certain employees' tax, Skills Development Levy and Unemployment Insurance Fund contributions. Based on discussions with the South African Revenue Services (SARS), the liability has only been calculated for the 2006, 2007 and 2008 tax years. Management estimates the maximum exposure in respect of penalties and interest to be R1 339 957 (2008: R1 013 502). The possibility exists that the South African Revenue Services might waive the penalties and interest payable.

22. PRIOR YEAR ADJUSTMENT

The Trust received a donation of listed shares as detailed in note 4 with effect from 1 February 2008. The effect on the financial statements are as follows:

	As previously stated 2008 R	Donation in kind 2008 R	Restated 2008 R
Income statement			
Donations in kind (note 10)	518 810	32 828 323	33 347 133
Balance sheet			
Available-for-sale financial assets (note 4)	-	35 630 230	35 630 230
	-	35 630 230	35 630 230

	Amount received	Amount recognised - transfer from deferred grants	Unexpended grants - Transferred to deferred grants	Net grants recognised
	R	R	R	R
DESIGNATED	52 286 712	35 188 021	41 696 484	45 778 249
DESIGNATED TO DIALOGUE AND EDUCATION	22 360 126	5 065 593	11 769 898	15 655 821
Better World Funds - Education	928 030	203 090	-	1 131 120
Australia High Commission	-	100 933	-	100 933
ICAP	356 000	-	107 210	248 790
Macsteel	-	1 191	-	1 191
Radisson SAS	-	3 914	-	3 914
Vodacom	-	2 383 392	-	2 383 392
SAP Africa	1 000 000	8 273	-	1 008 273
UNICEF	6 535 897	-	3 164 193	3 371 704
Hasso Plattner	-	1 250 328	-	1 250 328
Merck & Co	463 250	10 456	-	473 706
UNAIDS - WHO	915 457	-	337 860	577 597
Coca Cola I	-	1 086 825	-	1 086 825
GTZ GmbH	3 350 173	17 191	-	3 367 364
Friends III	6 671 822	-	6 671 822	-
De Beers International	500 000	-	8 393	491 607
ABSA Bank	1 306 911	-	1 153 821	153 090
Zain Mobile Communication	211 075	-	211 075	-
General	121 511	-	115 524	5 987

	Amount received	Amount recognised - transfer from deferred grants	Unexpended grants - Transferred to deferred grants	Net grants recognised
	R	R	R	R
DESIGNATED TO CENTRE OF MEMORY	29 926 586	30 122 428	29 926 586	30 122 428
Ford Foundation II	-	10 893	-	10 893
Friends II PPE	-	1 421 221	-	1 421 221
Friends II	-	1 497 154	-	1 497 154
Friends II 32 day investment	-	13 272 715	-	13 272 715
Coca Cola Friends	-	1 829 738	-	1 829 738
Nelson Mandela Legacy Trust	-	11 989 449	-	11 989 449
Embassy of Sweden	-	101 258	-	101 258
Friends III	18 216 015	-	18 216 015	-
Coca Cola II	11 061 492	-	11 061 492	-
UNESCO	649 079	-	649 079	-
OTHER (UNDESIGNATED)	58 141 422	-	-	58 141 422
General	58 141 422	-	-	58 141 422
	110 428 134	35 188 021	41 696 484	103 919 671

THE NELSON MANDELA FOUNDATION TRUST
SCHEDULE OF TOTAL EXPENSES
FOR THE YEAR ENDED 28 FEBRUARY 2009

ANNEXURE "B"

	Project expenses 2009 R	Operating expenses 2009 R	Total operating expenses 2009 R	Total operating expenses 2008 R
Audit fee	-	537 780	537 780	877 197
Advertising, marketing and promotions	26 457	17 079	43 536	54 577
Bank charges	-	5 250	5 250	4 721
Courier and postage	1 631	24 243	25 874	103 202
Conference fees	141 160	-	141 160	-
Depreciation	-	1 072 286	1 072 286	895 655
Workshops and meetings	119 880	600 346	720 226	227 014
Office expenditure	400	123 806	124 206	156 746
Project related cost	18 493 896	1 336 289	19 830 185	934 444
Insurance	-	112 695	112 695	-
Repairs and maintenance	-	208 001	208 001	60 203
Gifts and flowers	-	18 302	18 302	500
Rates and taxes	-	115 921	115 921	202 384
Publications, printing and stationery	49 551	30 765	80 316	32 896
Personnel remuneration	591 255	7 020 813	7 612 068	14 245 815

ANNEXURE "B"

THE NELSON MANDELA FOUNDATION TRUST
SCHEDULE OF TOTAL EXPENSES
FOR THE YEAR ENDED 28 FEBRUARY 2009

	Centre of Memory 2009 R	Dialogue 2009 R	Project expenses 2009 R	Project expenses 2008 R	Total expenses 2009 R	Total expenses 2008 R
	316 431	94 813	411 244	-	949 024	877 197
	-	479 671	479 671	1 572 552	523 207	1 627 129
	-	-	-	-	5 250	4 721
	32 941	3 758	36 699	24 950	62 573	128 152
	-	-	-	-	141 160	-
	-	-	-	-	1 072 286	895 655
	189 322	375 910	565 232	62 967	1 285 458	289 981
	74 363	21 291	95 654	657 343	219 860	814 089
	2 555 922	4 836 904	7 392 826	12 661 396	27 223 011	13 595 840
	71 981	21 594	93 575	238 329	206 270	238 329
	140 671	36 796	177 467	178 598	385 468	238 801
	1 506	5 412	6 918	27 736	25 220	28 236
	62 294	19 857	82 151	-	198 072	202 384
	108 734	23 201	131 935	133 609	212 251	166 505
	5 455 608	2 030 799	7 486 407	400	15 098 475	14 246 215

THE NELSON MANDELA FOUNDATION TRUST
SCHEDULE OF TOTAL EXPENSES
FOR THE YEAR ENDED 28 FEBRUARY 2009

ANNEXURE "B"

	Project expenses 2009 R	Operating expenses 2009 R	Total operating expenses 2009 R	Total operating expenses 2008 R
Telephone and communication	2 069	413 380	415 449	201 578
Travel and accommodation	326 915	967 296	1 294 211	1 691 513
Legal fees	-	321 315	321 315	439 747
Licence fees	-	182 239	182 239	-
Penalty - VAT	-	-	-	3 470
Technical support	-	-	-	-
Credit losses	-	-	-	10 667
Rentals paid	-	13 538	13 538	-
Forex exchange losses	-	906	906	-
Loss on disposal of assets	-	50 727	50 727	1 924
Fair value of free use of vehicles	-	278 640	278 640	278 640
Subtotal	19 753 214	13 451 617	33 204 831	20 422 895
Finance cost	-	182 136	182 136	93 208
Fair value adjustment	-	15 264 126	15 264 126	-
Total	19 753 214	28 897 879	48 651 093	20 516 103

ANNEXURE "B"

THE NELSON MANDELA FOUNDATION TRUST
SCHEDULE OF TOTAL EXPENSES
FOR THE YEAR ENDED 28 FEBRUARY 2009

Centre of Memory 2009 R	Dialogue 2009 R	Project expenses 2009 R	Project expenses 2008 R	Total expenses 2009 R	Total expenses 2008 R
432 797	99 386	532 183	1 025 483	947 632	1 227 062
254 918	411 661	666 579	554 203	1 960 790	2 245 716
398 686	57 235	455 921	402 650	777 236	842 397
-	-	-	-	182 239	-
-	-	-	-	-	3 470
1 926	-	1 926	174 730	1 926	174 730
-	-	-	-	-	10 667
11 718	6 241	17 959	-	31 497	-
-	-	-	37 791	906	37 791
-	-	-	-	50 727	1 924
-	-	-	-	278 640	278 640
10 109 818	8 524 529	18 634 347	17 752 737	51 839 178	38 175 632
-	-	-	-	182 136	93 208
-	-	-	-	15 264 126	-
10 109 818	8 524 529	18 634 347	17 752 737	67 285 440	38 268 840

	R
Royalty income per income statement	1 413 816
Less:	
Exemption	
5% of total receipts of R113 113 742 - limited to	<u>(1 413 816)</u>
Taxable income	-
SOUTH AFRICAN NORMAL INCOME TAX PAYABLE	
Current tax @ 40%	<u>-</u>
TOTAL TAXATION PAYABLE FOR THE YEAR	-





DONORS

OF THE NELSON MANDELA FOUNDATION

List of all monetary donors over the 2008-09 financial year in alphabetical order:

- ABSA Bank
- AK Peer
- Anglo American South Africa
- Association Mondiale
- Mr. Dennis Bellerose
- Betterworld Funds
- Chevron SA (Pty) Ltd
- Coca-Cola Foundation
- Dawood Amojee Charity Fund
- De Beers Consolidated Mines Limited
- Delta Mining Corporation
- Department of Arts and Culture
- Mr. David Rockefeller and Ms. Peggy Dulany
- Eggers & Franke
- EIM SA
- Mr. DL and Ms. DF Farrington
- Ms. Elizabeth Filby
- Friends of the Nelson Mandela Foundation
- GroupServ
- GTZ
- ICAP SA
- Joffe Charitable Trust
- Mr. Jaideep Khanna
- Kudos Research
- Mr. F Lane
- Lord Joel Joffe
- M & S Santhosh
- MacMillan South Africa
- Mark James Smith
- Merck & Co Incorporated
- Mo Ibrahim Foundation
- Mr. Tiego Moseneke
- Motorola Foundation
- Mr. Patrice Motsepe
- Mozilla Corporation
- My Way Foundation
- National Empowerment Fund
- Ngwenya Investment (Pty) Limited
- NM Park Public School
- Principle Capital
- Robin and Todd Paul
- Sager Family
- Sanlam Ubuntu-Botho Community Development Trust

- Mr. Tokyo Sexwale
- SAP Africa (Pty) Ltd
- Standard Bank
- Supersport International (Pty) Ltd
- The Department of Transport
- The Swedish International Development Cooperation Agency (SIDA)
- Mr. D Younge and Ms. B Turpin
- Tracker Network
- UNAIDS / AIDS2031
- UNESCO
- UNICEF
- Vulindlela (Pty) Limited
- Mr. Robert White
- World Security Network
- Zain Group



NELSON MANDELA CHARITIES



NELSON MANDELA FOUNDATION ASSOCIATED INITIATIVES



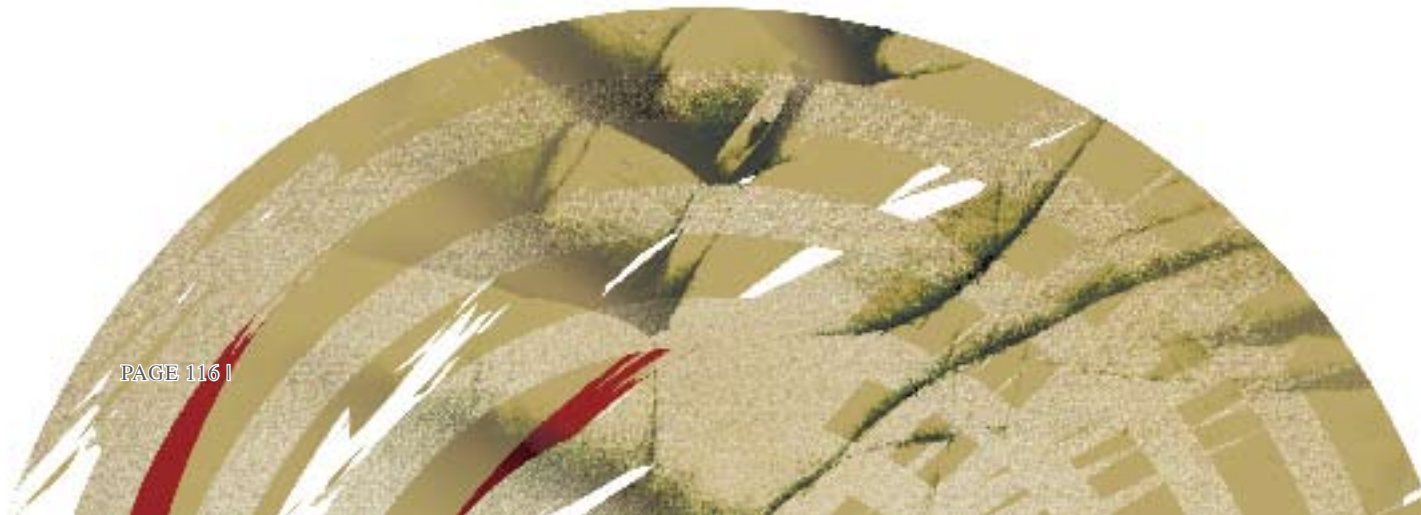
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